

# **Quarterly Strategic & Objective Report**

**Strategic Plan 2019 - 2022** 

Current Reporting Date: Nov 04, 2019

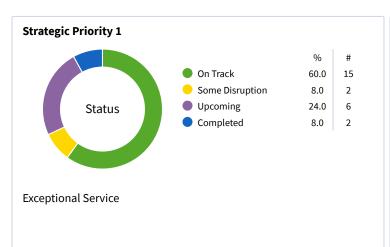
Report Created On: Oct 07, 2019

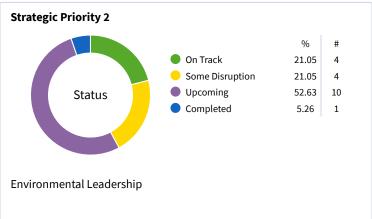
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Strategic Priority Objective & Action Projects

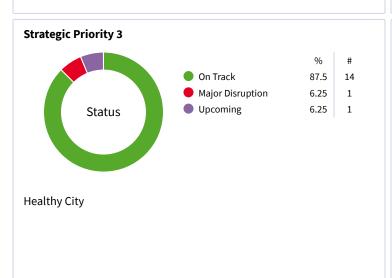


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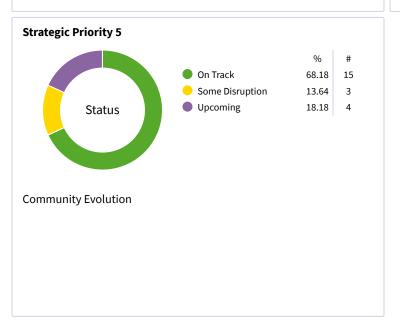
# **Plan Summary**











#### **Strategic Priority 1**

Progress 39%

**Exceptional Service** 

%	#
60.0	15
8.0	2
24.0	6
8.0	2
	60.0 8.0 24.0

#### Objective & Action 1.1

Progress 57%

Ensure our customers are highly satisfied with the quality of our service.

- · Commit to a high and consistent standard of service.
- Review customer processes on a regular basis to improve accuracy and efficiency, and encourage feedback.
- Consider cultural differences and accessibility needs when providing service.

	%	#
On Track	66.67	8
<ul> <li>Some Disruption</li> </ul>	8.33	1
Upcoming	8.33	1
<ul><li>Completed</li></ul>	16.67	2

#### Objective & Action 1.2

rogress 1%

Ensure City employees are engaged, properly equipped to do their work effectively, and motivated to build their careers in Port Moody.

- Make professional development a priority and provide City staff with excellent learning and development opportunities.
- · Commit to strategies for employee engagement.
- · Encourage innovative, critical, and creative thinking.

	%	#
<ul><li>On Track</li></ul>	25.0	1
Upcoming	75.0	3
	1	

#### Objective & Action 1.3

Progress 43%

Provide the public with transparent and open government, and opportunities to provide input on City issues.

- Increase access to City information.
- Commit to effective public engagement.
- Encourgae public participation.

	%	#
<ul><li>On Track</li></ul>	66.67	4
<ul> <li>Some Disruption</li> </ul>	16.67	1
Upcoming	16.67	1

#### Objective & Action 1.4

Progress 11%

Form effective relationships with service delivery partners, industries, and stakeholders to improve service delivery.

- Strengthen relationships with other levels of government, First Nations, community groups, and partners.
- Seek partnerships where applicable for the provision of amenities.

	%	#
On Track	66.67	2
Upcoming	33.33	1

#### **Strategic Priority 2**

Progress 20%

**Environmental Leadership** 

%	
90	#
21.05	4
21.05	4
52.63	10
5.26	1
	21.05 21.05 52.63

#### Objective & Action 2.1

Progress 8%

#### Maintain and enhance Port Moody's natural and built assets while reducing the impact on our planet.

- Educate the public about the importance of Port Moody's natural assets
- · Inspire environmental actions and advocacy
- · Reduce the City's impact on the planet

	%	#
<ul><li>On Track</li></ul>	16.67	1
<ul><li>Some Disruption</li></ul>	16.67	1
Upcoming	66.67	4

#### Objective & Action 2.2

Progress 18%

#### Expand and enhance policies to guide environmental goals and sustainability programs.

- Review and update existing environmental policies on a regular basis to find leadership opportunities.
- Broaden the City's sustainability programs.

	%	#
<ul><li>On Track</li></ul>	33.33	1
<ul><li>Some Disruption</li></ul>	33.33	1
Upcoming	33.33	1

#### Objective & Action 2.3

Progress 17%

Expand and make the most of our parks and green spaces and design them to create positive and diverse experiences throughout the community.

- Focus on user experience in park planning and design.
- · Optimize and expand parks to meet the community's needs.
- Create diverse, natural, open-space experiences throughout the community.

	%	#
<ul> <li>Some Disruption</li> </ul>	28.57	2
Upcoming	57.14	4
<ul><li>Completed</li></ul>	14.29	1

#### Objective & Action 2.4

Progress 55%

#### Provide leadership in climate change by thinking globally and acting locally.

- Respond and adapt to climate change through planning and policy development.
- Address global climate change with local actions.

	%	#
On Track	66.67	2
Upcoming	33.33	1

#### **Strategic Priority 3**

Progress 29%

**Healthy City** 

	%	#
On Track	87.5	14
Major Disruption	6.25	1
Upcoming	6.25	1

#### Objective & Action 3.1

Progress 20%

Plan for a variety of housing types to meet community needs.

- Ensure that available housing meets the community's diverse and emerging needs.
- Work with other levels of government and private agencies to support housing and homelessness programs and services

	%	#
On Track	66.67	2
Upcoming	33.33	1

#### Objective & Action 3.2

Progress 53%

Provide local services and access to amenities for residents of all ages and abilities.

- Ensure plans and programs take into account the diverse needs of residents and factors related to age and other demographics such as income, languages, housing types, and abilities.
- Consider accessibility when planning and designing programs, services, facilities, parks, and infrastructure.

% 100.0	#
	% 100.0

#### **Objective & Action 3.3**

Progress 2%

Encourage lifelong healthy and active living.

- Incorporate healthy living opportunities for people of all ages in City programs and services.
- Ensure the built environment and infrastructure allows for, and encourages, active living.

	%	#
<ul><li>On Track</li></ul>	100.0	3

#### **Objective & Action 3.4**

Progress 30%

Ensure Port Moody is a safe place where local government and public safety agencies are prepared to address natural disasters and other emergencies.

- Maintain the "no call too small" community safety service level.
- Ensure that emergency preparedness plans and strategies are incorporated into all municipal operations.

	%	#
<ul><li>On Track</li></ul>	83.33	5
<ul><li>Major Disruption</li></ul>	16.67	1

#### **Strategic Priority 4**

Progress 44%

**Economic Prosperity** 

%	#	
On Track	86.67	13
Completed	13.33	2

#### Objective & Action 4.1

Progress 35%

Support the growth of businesses and business neighbourhood development.

- Enhance economic development opportunities in Port Moody.
- Identify and explore opportunities to develop economic zones in key neighbourhoods.
- Support development and revitalization of commercial neighbourhoods

	%	#
On Track	100.0	3

#### Objective & Action 4.2

Progress 28%

#### Attract good paying jobs and new businesses in key sectors.

% 8

On Track 100.0 2

- Make Port Moody attractive to growth business sectors and targeted industries.
- Be proactive in identifying and responding to emerging industries and recognizing challenges to existing industry.
- Support growth in the number of well-paid local jobs.
- · Retain and encourage green, clean, or creative light industry

# %

On Track

Completed

#### Objective & Action 4.3

Progress 62%

#### Ensure a sustainable and resilient municipal economy and diversify the City's revenue sources.

- Diversify the City's revenue sources to ensure sustainability.
- Leverage funding for projects with grants and partnerships.
- Ensure fiscal responsibility by assessing and monitoring lifecycle expenses

## Objective & Action 4.4

Progress 33%

#### Create an attractive and vibrant community through events, arts, and culture.

- Encourage and promote community opportunities for the public to experience arts, culture, and heritage activities.
- Encourage and promote community events.

	%	#
<ul><li>On Track</li></ul>	100.0	4

66.67

33.33

#### **Strategic Priority 5**

Progress 29%

**Community Evolution** 

	%	#
On Track	68.18	15
<ul> <li>Some Disruption</li> </ul>	13.64	3
Upcoming	18.18	4

#### Objective & Action 5.1

Progress 18%

Ensure future community growth is carefully considered and strategically managed consistent with the targets approved in our Official Community Plan.

- Develop tools to help us plan and prepare for the future.
- Review proposed development projects and updated population projections on a regular basis.
- Look for creative ways to enable diverse housing forms and heritage revitalization.
- Review the Official Community Plan regularly to ensure it aligns with the community vision.

%	#
57.14	4
28.57	2
14.29	1
	57.14 28.57

#### Objective & Action 5.2

Progress 43%

### Provide people with a variety of options to move through and around Port Moody safely and efficiently.

	%	#
<ul><li>On Track</li></ul>	100.0	6

- Improve connections between neighbourhoods.
- Reduce the impacts of through-traffic.
- Plan for the impact of emerging transportation technologies.

#### Objective & Action 5.3

Progress 28%

#### Ensure City assets are optimized, maintained, and funded for current and future needs.

- Be stewards of City lands to optimize benefits to community well-being.
- Make progress towards the improvement and sustainability of City facilities to meet emerging needs.
- · Ensure resiliency of City infrastructure and assets.

	%	#
On Track	33.33	2
<ul> <li>Some Disruption</li> </ul>	16.67	1
Upcoming	50.0	3

#### **Objective & Action 5.4**

Progress 30%

#### Bring people together by activating public spaces.



- Create engaging public spaces by incorporating or highlighting arts and culture, innovative urban design, events, recreation, natural assets.
- Engage Port Moody's creative community in beautifying the city.