



City of Port Moody

Report/Recommendation to Council

Date: April 28, 2026
Submitted by: Finance and Technology Department – Financial Services Division
Subject: 2026-2030 Five-Year Financial Plan – Three Readings of Bylaw No. 3540

Purpose

To present the proposed 2026-2030 Five-Year Financial Plan Bylaw for consideration as directed by Council.

Recommended Resolution(s)

THAT City of Port Moody Financial Plan Bylaw, 2026, No. 3540 be read a first, second, and third time as recommended in the report dated April 28, 2026, from the Finance and Technology Department – Financial Services Division regarding 2026-2030 Five-Year Financial Plan – Three Readings of Bylaw No. 3540.

Executive Summary

The Finance Committee has deliberated over the 2026 Financial Plan covering the years 2026 to 2030 approving the Provisional budget in January 2026. Included for Council's consideration as **Attachment 1** is draft City of Port Moody Financial Plan Bylaw, 2026, No. 3540, which sets out expenditures, funding sources, and fund and reserve transfers as required under section 165 of the *Community Charter*.

The draft Financial Plan Bylaw represents a \$3.6 million increase over 2025, represented by a \$2.4 million tax increase and \$1.2 million in Non-Market Change revenue (growth). Residential properties (Class 1) are projected to experience an approximate 3.95% tax increase (excluding storm drainage) based on data from the revised roll provided by BC Assessment. The net increase is comprised of the following budget changes:

- Revenue increases of \$2,250,000;
- Net reserve transfer increase of \$1,112,000;
- Salary, wage, and benefit increases of \$2,122,000;
- Operating expense increase of \$667,000;
- Increase to the Asset Levy of \$619,000;
- New service of \$216,000; and
- Net increase for Port Moody Police of \$1,153,000.

To continue to fund the replacement of critical municipal infrastructure, the City is increasing the Asset Renewal Levy (the Levy) by \$619,000, which is in line with the City's historic practice of increasing the asset levy by the equivalent of a 1% tax increase annually.

The new service for 2026 total \$216,000. These include funding for two new Firefighter positions with July 1st start dates, ongoing cybersecurity risk monitoring, and staff engagement initiatives. Additional cultural and community initiatives are incorporated, such as contributions for Taste of the Tri-Cities Chamber events, expanded programming for National Indigenous Peoples Day, a TRC Blanket Ceremony, and updated honorarium practices for Indigenous engagement. The total also includes the operating impacts of capital projects across departments. Together, these service impacts address operational needs, enhance community focused programming, and support the City's ongoing service delivery requirements.

The total provisional Capital budget, approved by the Finance Committee meeting on January 20, 2026 (FC26/011), is \$27.7 million for 2026 (\$90.5 million over the Five-Year Financial Plan).

Background

Section 165 of the *Community Charter* requires municipalities to annually prepare and adopt a balanced Financial Plan that encompasses the City's operating and capital requirements for a period of five years, beginning with the current year.

Embracing strategic planning not only instills confidence within the community but also ensures that decisions are sustainable in the long run. The Council 2023-2026 Strategic Plan outlines the goals and objectives for the term of office, underlining the commitment to financial sustainability. Recognizing that these goals must be both sustainable and balanced with fiscal responsibility, the Council remains steadfast in its pursuit of ensuring the community's wellbeing and future prosperity.

Financial sustainability is not only ensuring that the delivery of services is affordable now but also being mindful of the financial well-being of future generations. To be financially sustainable, an entity must look to diversify and reduce its reliance on any one source of revenue as much as possible. The City diversifies its revenue base between property tax, utility fees, development levies, program fees, permits and licence fees, investment income, and fines and penalties. Municipalities must have autonomy to set revenues and have unrestricted access over a certain portion of those revenues. Reliance on other levels of governments and agencies reduces the City's ability to achieve financial sustainability.

The annual budget process begins with specific Budget Guidelines that are approved by Council to guide staff to prepare a sustainable Financial Plan, which considers the following:

- the services and level of service residents expect;
- revenue including the relative level of taxation for residents;
- businesses and diversification options;
- the level of taxation subsidies for programs; and
- the level of funding for assets critical to deliver the services.

At the January 20, 2026 meeting, the Finance Committee provisionally approved the draft 2026–2030 Financial Plan, incorporating updates informed by public feedback collected through

the City's online engagement platform, engage.portmoody.ca, between October 27 and November 16, 2025. During this consultation period, residents explored proposed City initiatives, shared ideas, and highlighted concerns, particularly regarding potential tax impacts.

In addition to incorporating public feedback, Council also reviewed an updated submission from the Port Moody Police Department as well as newly identified revenues and expenditure reduction opportunities. This resulted in the approval of a provisional 2026 budget increase of \$3.7 million, reducing the proposed property tax increase for the average household from 8.65% to 4.25%. Overall, the net operating budget was lowered by \$2.7 million through revised revenue projections and targeted cost-saving measures.

The reduction reflects a comprehensive package of adjustments, such as:

- additional non-market change tax revenue based on updated BC Assessment information;
- adjustments to investment income and other revenues;
- reduced E-Comm (911) charges;
- phased firefighter hiring;
- administrative savings;
- pausing the planned 1% increase to the Climate Action Levy; and
- continued use of accumulated surplus funds carried over from the 2025 budget.

The draft budget originally presented for public consultation proposed a \$5.36 million (8.65%) increase and was shared with the community as part of the engagement process required under section 166 of the *Community Charter*. This process underscores the City's commitment to balancing essential services with responsible financial management, ensuring that property taxes and user fees remain aligned with community needs while meeting legislative requirements. Public input plays a vital role in helping City Council assess the effectiveness of financial decisions and ensure that resources are allocated efficiently to serve Port Moody residents.

The final 2026 Operating Budget reflects a total increase of \$2.44 million, or 3.95%, which is slightly lower than the preliminary budget estimate of \$2.63 million (4.25%) approved by the Finance Committee in January 2026. This represents a reduction of \$189,000 from the provisional budget. Of this reduction, \$99,000 is attributable to higher than anticipated in-lieu revenue from BC Hydro, and a \$90,000 increase in the Non-Market Change (NMC) or growth-related revenues based on the revised roll received from BC Assessment at the end of March 2026.

Discussion

The provisional 2026 Five-Year Financial Plan reflects several significant developments that continue to shape the City's financial landscape. Across British Columbia, local governments are facing elevated cost pressures driven by rising insurance premiums, higher construction and material costs, increased contracted service expenses, and growing software licensing and digital infrastructure needs. These challenges are echoed in provincial and regional budgets, including Metro Vancouver's 2026 budget, which highlights similar cost drivers and notes increases in utility fees tied to water and sewer infrastructure upgrades.

Recent provincial budget updates have also introduced new financial uncertainties for municipalities. The 2026 B.C. Budget announced tax increases, capital project delays, and substantial reductions to the provincial public sector workforce over the next three years. These changes reflect broader fiscal tightening at the provincial level, driven in part by ongoing deficits projected to reach \$13.3 billion in 2026-27. This environment may influence funding availability, grant programs, and regional service levels, adding an additional layer of complexity for local financial planning.

At the same time, the region continues to experience escalating impacts from climate-related events. Extreme weather and infrastructure stress highlight the importance of maintaining and strengthening the Climate Action Implementation Reserve. This reserve supports projects that reduce greenhouse gas (GHG) emissions, advance energy efficiency, and improve resilience across critical municipal assets. Ensuring continued investment in climate preparedness remains essential as the City works to meet its long-term sustainability commitments while navigating these broader economic and operational pressures.

Port Moody has emerged as a sought-after regional destination, thanks to its diverse offerings, including the Shoreline Trail, Rocky Point Park, Old Orchard Park, Sasamat Lake, Brewers Row, and more. As the city attracts more visitors, it is faced with the challenge of managing regional growth and transportation demand. Despite ongoing growth, Port Moody, like neighbouring municipalities, continues to face challenges in aligning revenue growth with increasing service demands. Moreover, the City is faced with a reciprocity challenge, as it is providing services to users from other growing municipalities, while also trying to match service levels with neighbouring cities such as Burnaby and Coquitlam who have access to other revenues (i.e. casinos).

Additionally, there is an unlevel regional playing field, as Port Moody is disadvantaged in terms of provincial policies and agreements regarding casino revenue sharing. All these factors present ongoing challenges for Port Moody as we strive to maintain our status as a regional destination while balancing the needs of its residents and visitors.

In accordance with the Budget Guidelines, which mandate the use of zero-based budgeting strategies, the financial plan was created with the goal of maintaining the 2025 service level as a baseline. Staff have proposed some adjustments to the baseline service level, which are deemed necessary to move the City forward.

The City launched public consultation before the provisional budget approval to provide Council valuable insights into residents' priorities. Between October 27 and November 16, 2025, participants could access the annual budget survey, review budget resources and FAQs, and submit questions and comments to staff.

The City received 321 survey responses – 316 (99%) of respondents were Port Moody residents and 28 (9%) owned or operated a business in Port Moody. Participation on the 2026 public budget consultation was up 23% from the 2025 participation rate (260). The feedback gathered remains valuable as one tool in informing the City's financial priorities. The results of the 2026 budget consultation were presented to the Finance Committee on November 18, 2025.

- 44% of survey respondents indicated that they received good (32%) or very good (12%) value in relation to the taxes and utility fees that they pay.
- 53% of survey respondents wanted to maintain current service levels (35%) or enhance service levels (18%) through a 2026 tax increase.
- 45% of respondents did not want a 2026 tax increase. 31% preferred to reduce service levels to keep the tax rate the same as last year, and 14% wanted an even further reduction in services to reduce the tax rate.
- 47% of respondents said to leave subsidies and user fees the way they are (no change), while 35% wanted subsidies decreased, so users pay more than they do now, 9% wanted subsidies removed entirely, and 7% wanted to increase subsidies so users pay less than they do now.
- 54% of survey respondents indicated that they strongly (27%) or mildly (27%) agreed with the City exploring an expansion of the pay parking program to additional areas with high parking demand and low turnover, while 35% expressed disagreement, including 10% who mildly disagreed and 25% who strongly disagreed.

The table below is a breakdown of the 2026 Operating budget drivers

	Amount \$	Est. Tax Increase %
Revenue Increases	-2,250,000	-3.64%
Salary, Wages, and Benefits	2,122,000	3.43%
Operating Expenses	667,000	1.08%
Operating and Capital Reserves	1,112,000	1.80%
Sub Total – City	1,651,000	2.67%
Port Moody Police Department	1,153,000	1.86%
Sub Total - City and Police	2,804,000	4.53%
Capital Asset Levy	619,000	1.00%
Sub Total - City, Police, Levies	3,423,000	5.53%
Service Impacts	216,000	0.35%
Sub Total - Service Impacts	216,000	0.35%
Non - Market Growth	-1,200,000	-1.94%
Sub Total - Non - Market Growth	-1,200,000	-1.94%
2026 Financial Plan - Total Budget Increase	2,439,000	3.95%

Operating Financial Plan

1. Net Revenues – Development and construction related application and permit revenues, grant revenues, and program and user fees are projected to increase by \$2,250,000 (3.64%). A significant portion of these increases are offset with reserve transfers noted in line #4 below.
2. Salaries, wages, and benefits are increasing by roughly \$2.12 million, or 3.43 percent, reflecting anticipated collective agreement adjustments, cost-of-living compensation, and increases to employer-paid benefits such as WorkSafeBC premiums, extended health

plans, CPP and EI contributions, and the Employer Health Tax. The second-year phase-in of a firefighter position adds approximately \$136,000 to the overall cost. Utility recoveries reduce expenses by about \$309,500, helping to offset the overall increase.

Additionally, about \$710,000 in salary and benefit costs is fully funded through development reserves, external grants, and capital projects, with equivalent funding offsets, resulting in no tax impact for that portion of staffing.

3. Operating expenses are projected to increase by approximately \$667,000, or 1.08 percent. This change reflects inflationary pressures and contractual increases across areas such as contracted services, professional services, supplies and materials, communications, equipment, and insurance. While a few cost categories, including E-Comm charges, internal garage charges, and utilities, show small decreases, the general trend reflects rising operating costs required to maintain service delivery.
4. Transfers to and from reserves are increasing by approximately \$1.11 million, or 1.80 percent. This includes contributions to revenue-offset reserves, funding for the Rocky Point Reserve, and transfers from Accumulated Surplus as a contingency for anticipated revenues that are currently under negotiations. These reserve movements correspond with increased development-related revenues and operational commitments.
5. The Port Moody Police Department's provisional budget submission is anticipated to represent an increase of \$1,153,300 (1.86%).
6. The subtotal for operations, including City and Police, has an increase of \$2,804,000 (4.53%).
7. As noted in the 2025 Financial Plan Guidelines, the Capital Asset Levy has increased by an estimated 1% or \$619,000. This is consistent with past practice and ensures that the Asset Reserve and associate capital envelopes have sufficient funds to renew and replace critical city infrastructure.
8. The total 2026 budget increase, before the City's response to service impacts, is \$3,423,000 (5.53%).

Service Impacts

9. Fire Rescue \$136,000 – Two new firefighter positions with July 1 start dates to support increased service demands resulting from community growth.
10. The proposed funding allocates an additional \$80,000 across workforce engagement, community partnerships, digital security, and reconciliation commitments, including:
 - \$21,000 for staff engagement initiatives to recognize employees and strengthen workplace culture;
 - \$2,000 for City participation in the Taste of Tri-Cities Chamber event to enhance community presence;

- \$15,000 for year one of a two-year cybersecurity risk monitoring program to improve digital security;
- \$5,000 to support expanded National Indigenous Day programming;
- \$10,000 for a TRC Blanket Ceremony to advance Truth and Reconciliation commitments;
- \$6,000 to provide culturally appropriate honoraria for Indigenous engagement;
- \$21,000 to address ongoing operating impacts arising from completed capital projects.

New Revenue

11. Growth or Non-Market Change (NMC) refers to increases in taxable property values that are not driven by market fluctuations, as determined by BC Assessment. The 2026 NMC has been calculated at \$1,200,000 based on the revised roll received from BC Assessment at the end of March 2026. This is a significant reduction from preliminary estimates of \$1,110,000 used during preliminary budget discussions.

While NMC does not affect the City’s planned budgeted expenses or the total revenue requirement, it does generate additional tax revenue from new development and improvements. This expanded tax base helps moderate tax increases for existing property owners by distributing the tax levy across a larger number of properties.

2026-2030 Capital Financial Plan

Port Moody, like other cities across Canada, also continues to be challenged with the capital funding required for the maintenance, repair, and replacement of its critical assets and infrastructure. The national capital infrastructure funding deficit continues to consume tax capacity that has been traditionally directed towards operations as cities try to close the identified infrastructure funding gap. Cities are having to substitute taxation as a capital funding source as traditional capital funding sources, such as federal and provincial grants and land sales, continue to be uncertain.

Port Moody City Council has been very proactive and progressive in addressing this problem by implementing the Capital Asset Levy as a reliable and sustainable capital funding source and has historically increased the Asset Levy annually to address the capital funding gap. The asset levy will increase in 2026 and is proposed to increase annually throughout the Five-Year Financial Plan to advance funding stability for ongoing renewal and replacement of critical municipal infrastructure.

The following table summarizes the proposed projects by department across the five years of the Financial Plan.

Department	Total Project Count	2026	2027	2028	2029	2030
City Administration	2	215,000	150,000	125,000	125,000	125,000
Community Development	9	237,300	71,800	12,500	12,500	
Community Services	148	6,490,700	5,566,100	3,886,800	6,045,300	3,832,400
Corporate Services	5	105,000	15,000	15,000		

Engineering & Operations	119	6,337,100	10,764,300	3,515,500	4,721,900	3,248,900
Finance & Technology	23	1,384,500	281,000	205,000	1,080,000	150,000
Fire Rescue	3	39,000	120,000			
Library	1	44,000				
Police	38	1,403,700	353,100	244,000	792,900	805,500
Utilities	28	10,760,300	5,334,600	6,016,100	3,790,000	3,742,800
	376	27,016,600	22,655,900	14,019,900	16,567,600	11,904,600

The Five-Year Financial Plan contains over \$92.2 million in proposed projects for years 2026 through 2030. 2026 has a total of \$27.0 million project submissions from nearly all departments. Funding for the proposed projects comes from multiple City reserves and other external funding sources. Most City reserves are balanced for the Five-Year Financial Plan, although many have significant opening balance deficits and are not balanced until the later portion of the Five-Year Financial Plan (2029/2030).

In 2026, the City continues to invest in essential infrastructure, public spaces, climate resilience, and service modernization.

- **City Facilities and Infrastructure Upgrades**

In 2026, facility investments focus on major renewals and safety upgrades across civic buildings. Key work includes the *Arena 1 Lobby Washrooms* and *Arena 1 Lobby Upgrade* at the Recreation Complex, the *Glenayre Centre Drain Tile Rebuild*, the *Civic Centre Lighting Retrofit*, and ongoing *Emergency Capital Repairs*. The year also includes the *Civic Centre Glass Canopy Gutter Replacement*.

- **Parks, Recreation, and Public Spaces**

Parks projects emphasize safe access, playground renewal, and the rehabilitation of aging infrastructure. Major initiatives include replacement of the *Turner Creek Bridge* and *Hett Creek Bridge*, installation of a *Natural Playground Feature* at Twin Creeks, upgrading the *Easthill 2–5-year playground*, resurfacing *Pioneer Park pathways*, and completing *Shoreline North trail and boardwalk repairs*.

- **Climate Action and Environmental Initiatives**

Environmental work continues to advance the Climate Action Plan through ecosystem restoration and risk reduction. Top projects include *Natural Area Protection in wildfire fuel treatment zones*, *Ecological Restoration and Enhancement*, *Targeted Knotweed Removal*, *Erosion and Sediment Control Audits*, *Erosion and Revegetation Response*, and ongoing *Fish Passage and Habitat Enhancement* to protect sensitive waterways.

- **Roads, Transportation, and Traffic Management**

Transportation improvements focus on rehabilitation, accessibility, and operational upgrades. Significant projects include the *Local Road Network Reconstruction Program*, *loco Road MRN Rehabilitation*, *Pedestrian Walkways and Accessibility Rehabilitation*, *Barnet CPKC Overpass seismic and deck work*, ongoing *Traffic Signal Asset Management*, and *St. Johns Street video actuation upgrades*.

- **Water, Sewer, and Drainage Utilities**

Utilities work represents some of the City's largest infrastructure investments. Priority projects include the *Sanitary Sewer Infrastructure Program*, *Water Network Renewal Program*, *Storm Drainage Infrastructure Program*, and major *Moody Centre drainage improvements*. Additional key work includes upgrades to *PRV stations* and the *Parkside Drive Trail Bridge Replacement*, which protects a critical sanitary main.

- **Digital Transformation and Corporate Systems**

Modernization efforts continue with the *Records Management Renewal Project*, implementation of the *M365 Governance Pilot*, and the *Community Case Management Pilot* to improve customer service. Supporting technology upgrades include the *Firewall Replacement*, *ITIL Service Delivery Implementation*, and *Learning Management System Replacement*.

- **Community, Emergency, and Strategic Initiatives**

The City advances community engagement, emergency readiness, and long-term planning through the *South of St. Johns Neighbourhood Plan engagement*, *Development Approval Process improvements*, and the *Economic Development Work Plan*. Additional priorities include *Truth and Reconciliation Phase 2*, creation of a *Community Emergency Response Team*, and ongoing *Extreme Weather Preparedness Education*.

The following table highlights the top ten projects for 2026 by budget (dollars).

Port Moody Capital Plan					
Top 10 Projects (by dollar)					
Project ID	Project Name	Climate Action Plan	Priority	2026	Percentage of Total Projects
SD26010	Sewer Capital Infrastructure Program (Linear and Non-Linear)	Infrastructure	3. High	2,765,000	10%
WT26009	Water Network Infrastructure Asset Renewal Program	Infrastructure	3. High	2,160,000	8%
DR26009	Storm Drainage Improvements - Moody Centre	Infrastructure	3. High	1,659,000	6%
WT26023	Water Network Infrastructure Asset Renewal Program (Non-Linear)	Infrastructure	3. High	1,525,000	6%
EN26006	Local Road Network (LRN) Road Reconstruction Program	Not Applicable	3. High	1,000,000	4%
EN26009	Major Road Network (MRN) Road Rehabilitation Program	Not Applicable	3. High	750,000	3%
SO26010	OP088 - Replace 20 Mack Garbage Truck LR	Not Applicable	1. Pre-Approved	661,600	2%
FL26051	OP - Replace OP079 - 2018 Peterbilt Elgin Crosswind	Infrastructure	1. Pre-Approved	620,000	2%
FL26052	OP - Replace OP080 - 2018 Freightliner 108SD Dump SNIC ***	Transportation & Mobility	1. Pre-Approved	597,300	2%
DR26007	Storm Drainage Capital Infrastructure Program (Linear and Non-Linear)	Infrastructure	3. High	575,000	2%
Total - Top 10 Projects (by dollar)				\$ 12,312,900	46%

Total Property Charges

The 2026 Financial Plan presented for Council's approval results in an estimated total residential (Class 1) property tax charge increase of 3.95% for the average household assessed at \$1.22 million for 2026, or \$121 for the year (\$2.35 per week). The total blended property charge, which includes property tax and utility levies, is estimated at approximately \$3,316 for the average household, an increase of 4.00% from 2025.

Tax Policies

Municipalities are required by the Province to include municipal taxation objectives and revenue policies in their five-year financial plan to enhance the City's accountability and transparency in reporting to the public regarding the following:

- the proportion of total revenue that comes from each of the funding sources described in section 165(7) of the *Community Charter*;
- the distribution of property taxes among the property classes; and
- the use of permissive tax exemptions including revitalization tax exemptions.

The City's policies were reviewed with the Finance Committee at its February 17th, 2026, meeting. Schedule B of the attached draft Bylaw states the City's current Revenue Policy Disclosure – Policies and Objectives.

The Province's continued use of tax capping, specifically in relation to the *Ports Property Tax Act* (PPTA), results in the Council approved tax increase not being applied to specific port properties. Council's longstanding tax policy has been to keep the proportional increase within the tax class, resulting in other class 4 (heavy industry) properties absorbing an additional tax burden.

Asset Management

In 2014, Council formulated a set of financial principles into the development of the City's Long-Term Strategic Financial Framework (LTSFF) that was intended to move the City towards financial sustainability. The financial principles approved as part of the LTSFF are referenced during budget deliberations to ensure consistency year-over-year in the formulation of the City's annual capital and operating plans.

In addition, City Council also adopted the first phases of its Asset Management Investment Plan (AMIP) that identified the annual funding requirement for the maintenance and replacement of the City's critical assets. As a result of this analysis, the City was able to quantify its annual infrastructure funding gap and develop a strategy to close the gap over the long term. The AMIP is used by Council as the guiding document to prioritize capital projects for development of the City's five-year capital plans for existing assets.

Other Option(s)

1. THAT the 2026-2030 Five Year Financial Plan be referred back to staff and/or the Finance Committee for further deliberations, acknowledging that the Financial Plan Bylaw and Tax Rates Bylaw must be adopted before May 12, 2026, in accordance with the *Community Charter*.

2. THAT the 2026 Financial Plan be amended, recognizing that the mill rates in the Tax Rates Bylaw will need to be recalculated by Finance staff prior to presentation for first three readings.

Financial Implications

Financial implications are as detailed and set out above.

Communications and Civic Engagement Initiatives

Notification of Council's consideration of the 2026-2030 Financial Plan Bylaw was provided in accordance with City of Port Moody Public Notice Bylaw, 2023, No. 3430. Budget deliberations have been open to the public and information posted and updated on the website.

The 2026 Budget Consultation was facilitated through engage.portmoody.ca, the City's online engagement hub where participants register to learn about the City's plans and projects, share ideas, and provide feedback. Between October 27, 2025, and November 16, 2025, participants had access to a budget survey, budget resource information, FAQs, and could pose questions to staff. Participation on the 2026 public budget consultation was 321 up 23% from the 2025 participation rate (260). The results from the public consultation undertaken for the 2026-2030 Five-Year Financial Plan were presented to the Finance Committee on November 18, 2025.

Council Strategic Plan Objectives

The City has a three-step planning process that starts with the development of Council's Strategic Plan goals and objectives, followed by the development of a staff Work Plan that identifies the tasks needed to achieve the goals and objectives. The Financial Plan supports these plans by aligning financial resources to the strategic priority areas of Sustainable Core Service, Healthy Community Development, Resilient Natural Environment, and a Vibrant and Prosperous Community.

The recommendation in this report aligns with the following Council Strategic Plan Goal(s):

- Strategic Goal 1.1 – Prioritize Core Services; and
- Strategic Goal 1.2 – Ensure Financial Sustainability.

Attachment(s)

1. Draft City of Port Moody Financial Plan Bylaw, 2026, No.3540.

Report Author

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Report Approval Details

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Attachments:	- Attachment 1 - Draft City of Port Moody Financial Plan Bylaw, 2026, No. 3540.pdf
Final Approval Date:	Apr 20, 2026

This report and all of its attachments were approved and signed as outlined below:

Paul Rockwood, General Manager of Finance and Technology - Apr 16, 2026

Anna Mathewson, City Manager - Apr 20, 2026