

Sustainable Core Services	PL
Land Management Strategy	SP1
Asset Management Investment Plan Update	SP1
Revenue Diversification Strategy	SP1
IDEA Framework	SP2
Truth and Reconciliation Phase 2	SP2
Customer Service Commitment Implementation	SP2
Digital Strategy	SP2
Asset Management Policy Development	SP2
Emergency Support Services Program Review and Plan Update	SP2
Extreme Weather Staffing and Resource Plan	SP2
Drainage Utility Enhancements	SP2
Disaster Response Plan Refresh	OP
Emergency Preparedness Education	OP
Establish Extreme Weather Ambassadors	OP
Inflow and Infiltration Strategy	OP
Employee Engagement Survey	OP
Organizational Policy Review	OP
Engineering and Ops Work Process Review Phase 2	OP
Update Subdivision and Development Servicing Bylaw	OP
Emergency Water Plan - Implementation Phase	OP
Business Process Review Program Expansion	OP
Records Management Renewal	OP
Website Renewal	OP
Organizational Development Plan Implementation	OP
HR Compensation Policy	OP
✓ Council Strategic Plan Public Dashboard	OP
✓ Public Engagement Policy and Toolkit	OP
✓ Corporate Learning Strategy	OP
✓ Development Planning Process Improvement	SP1

Resilient Natural Environment	PL
Parkland Strategy	SP1
Shoreline House Post Project (In the Presence of Ancestors)	SP1
Coastal Flood Management Strategy	SP1
Green Infrastructure Strategy	SP2
Rocky Point Park Master Plan Update	SP2
Trail Network Plan	SP2
Parks and Recreation Master Plan Update	SP2
Permeable Surface, Greenspace, and Tree Planting Policies	SP2
Tree Protection Bylaw Update	OP
Old Orchard Park Master Plan Update	OP
Thermal Conditioning Permit Program	OP
Invasive Species Management Program Update	OP
Shoreline Trail Boardwalk Replacement	OP
Zero-Emission Vehicle Education Campaign	OP
Concierge Retrofit Program	OP
Streetlight LED Replacement Program	OP
Strata and Building Management Climate Toolkit and Educatic	OP
Mossom Creek Park Feasibility Study	OP
Water Metering Feasibility Study	OP
Building Energy Benchmarking and Disclosure Requirement	OP
✓ Urban Forest Management Strategy	SP1
✓ Inlet Sports Field Redevelopment Phase 2 (Construction)	OP
✓ Natural Asset Management Plan Phase 1	SP2
✓ Tri-Cities Climate Mobility Strategy	SP2
✓ BC Energy Step Code Acceleration	SP2

**# Projects**

Sustainable Core Services	25
Resilient Natural Environment	20
Healthy Community Development	29
Vibrant and Prosperous Community	20
<b>Total In Progress Projects:</b>	<b>94</b>
<b>Total Completed Projects:</b>	<b>24</b>
Project Completion Percentage	20.3%

**Requested Project Proposals**

On Site Child Care Feasibility Study

Healthy Community Development	PL
Official Community Plan Update	SP1
Pay Parking	SP1
Mayor's Invitational Youth Summit	SP1
Master Transportation Plan Update	SP1
Moody Centre Development Priorities and Density Standards	SP2
Minimum Employment Standards	SP2
Truth and Reconciliation Crosswalk	SP2
Moody Centre South Neighbourhood Plan Phase 1	SP2
Secure market rental housing policy	SP2
Missing Middle Housing Policy	SP2
Community Well-Being Guidelines	SP2
Moody Centre Design Guide	SP2
Embodied Emissions in New Construction	SP2
Pedestrian Priority Zone Exploration	SP2
Shoreline Trail Upgrade	OP
Single Detached Residential Redevelopment Updates	OP
Construction Best Practices Policy	OP
Sustainable Building Rezoning Policy	OP
Dog Management Strategy	OP
Revised Parking Minimums and Maximums	OP
Minimum Maintenance Standards for Rental Housing	OP
Design Guidelines - Climate Lens Update	OP
Hazard Mapping and DPA - Climate Lens Update	OP
Neighbourhood Traffic Calming Program	OP
Community and Commercial Zero Waste Strategy	OP
Leisure Access Pass Review	OP
Youth Needs Assessment	OP
Guildford Way Cycling Facility- Design Phase	OP
Allocation Policy and Framework	OP
✓ Seniors Needs Assessment	OP
✓ Bike Route Review	OP
✓ Suter Brook Village Traffic Improvement	OP
✓ 2023 Bus Stop Accessibility Improvements	OP
✓ Accessibility Plan and Response	SP2
✓ Cumulative Development Traffic Model	OP
✓ Transportation Assessment for New Developments Phase 1	OP
✓ Tennis and Pickleball Report	OP
✓ BC Housing Partnership Exploration	SP2
✓ School Traffic Safety Initiative	OP

Vibrant and Prosperous Community	PL
City of the Arts Strategy Phase 1	SP1
Short and Long Term Works Yard/3016 Murray Plan	SP1
Inlet Park Fieldhouse	SP1
Recreation Facilities Study	SP1
Industrial Land Strategy Implementation Plan	SP2
Moody Centre Streetscape Standards	SP2
St Johns Redesign Project Phase 2	SP2
2024 Pop Up Parks	SP2
Heritage Strategic Plan Update Scoping	SP2
Civic Facility Accessibility Improvements - Phase 1	OP
Civic Facility Accessibility Assessments	OP
Westhill Childcare Facility	OP
Competitive Analysis and Target Identification	OP
Brownfield Development Strategy	OP
Business Outreach Program Formalization	OP
Zero Waste Strategy for City Facilities, Parks, and Events	OP
Zero Emissions Municipal Building Policy	OP
Promotional Package for Office-Based Investment	OP
Civic Complex Enhancement	OP
Queen Street Plaza Placemaking	OP
✓ Facility Climate Audits	OP
✓ 2023 Pop Up Parks	SP2
X Hotel Feasibility Study	OP
✓ Economic Development Micro Site	OP
✓ St Johns Redesign Project Phase 1	SP2

**Legend**

OP = Operational Project

PL = Priority Level

SP1 = Strategic Project Priority Level 1

SP2 = Strategic Project Priority Level 2

✓ = Completed project

x = Discontinued project