2023 Corporate Project Plan

Sustainable Core Services	PL
Land Management Strategy	SP1
Asset Management Investment Plan Update	SP1
Development Planning Process Improvement	SP1
Revenue Diversification Strategy	SP1
IDEA Framework	SP2
Truth and Reconciliation Phase 2	SP2
Customer Service Commitment Implementation	SP2
Digital Strategy	SP2
Asset Management Policy Development	SP2
Emergency Support Services Program Review and Plan Update	SP2
Extreme Weather Staffing and Resource Plan	SP2
Drainage Utility Enhancements	SP2
Disaster Response Plan Refresh	OP
Emergency Preparedness Education	OP
Establish Extreme Weather Ambassadors	OP
Inflow and Infiltration Strategy	OP
Public Engagement Policy and Toolkit	OP
Corporate Learning Strategy	OP
Employee Engagement Survey	OP
Organizational Policy Review	OP
Engineering and Ops Work Process Review Phase 2	OP
Update Subdivision and Development Servicing Bylaw	OP
Emergency Water Plan - Implementation Phase	OP
Business Process Review Program Expansion	OP
Records Management Renewal	OP
Website Renewal	OP
Organizational Development Plan Implementation	OP
HR Compensation Policy	OP

Resilient Natural Environment	PL
Parkland Strategy	SP1
Shoreline House Post Project (In the Presence of Ancestors)	SP1
Coastal Flood Management Strategy	SP1
Green Infrastructure Strategy	SP2
Rocky Point Park Master Plan Update	SP2
Natural Asset Management Plan Phase 1	SP2
Trail Network Plan	SP2
BC Energy Step Code Acceleration	SP2
Tri-Cities Climate Mobility Strategy Phase 1	SP2
Parks and Recreation Master Plan Update	SP2
Permeable Surface, Greenspace, and Tree Planting Policies	SP2
Inlet Sports Field Redevelopment Phase 2 (Construction)	OP
Tree Protection Bylaw Update	OP
Old Orchard Park Master Plan Update	OP
Thermal Conditioning Permit Program	OP
Invasive Species Management Program Update	OP
Shoreline Trail Boardwalk Replacement	OP
Zero-Emission Vehicle Education Campaign	OP
Concierge Retrofit Program	OP
Streetlight LED Replacement Program	OP
Strata and Building Management Climate Toolkit and Education	OP
Mossom Creek Park Feasibility Study	OP
Water Metering Feasibility Study	OP
Building Energy Benchmarking and Disclosure Requirement	OP

Healthy Community Development	PL
Official Community Plan Update	SP1
Master Transportation Plan Update	SP1
Moody Centre Development Priorities and Density Standards	SP2
Minimum Employment Standards	SP2
Moody Centre South Neighbourhood Plan Phase 1	SP2
BC Housing Partnership Exploration	SP2
Secure market rental housing policy	SP2
Accessibility Plan and Response	SP2
Missing Middle Housing Policy	SP2
Community Well-Being Guidelines	SP2
Moody Centre Design Guide	SP2
Embodied Emissions in New Construction	SP2
Pedestrian Priority Zone Exploration	SP2
Shoreline Trail Upgrade	OP
Single Detached Residential Redevelopment Updates	OP
Construction Best Practices Policy	OP
Seniors Needs Assessment	OP
Sustainable Building Rezoning Policy	OP
Dog Management Strategy	OP
Revised Parking Minimums and Maximums	OP
Minimum Maintenance Standards for Rental Housing	OP
Design Guidelines - Climate Lens Update	OP
Hazard Mapping and DPA - Climate Lens Update	OP
Transportation Assessment for New Developments Phase 1	OP
Cumulative Development Traffic Model	OP
Neighbourhood Traffic Calming Program	OP
Bus Stop Accessibility Improvements	OP
School Traffic Safety Initiative	OP
Community and Commercial Zero Waste Strategy	OP
Tennis and Pickleball Report	OP
Leisure Access Pass Review	OP
Youth Needs Assessment	OP
Guildford Way Cycling Facility- Design Phase	OP
Allocation Policy and Framework	OP

Vibrant and Prosperous Community	Pl
City of the Arts Strategy Phase 1	SP1
Short and Long Term Works Yard/3016 Murray Plan	SP1
Feasibility Study for New Recreation/Community Facilities	SP1
Industrial Land Strategy Implementation Plan	SP2
Moody Centre Streetscape Standards	SP2
Pop Up Parks	SP2
St Johns Redesign Project Phase 1	SP2
St Johns Redesign Project Phase 2	SP2
Heritage Strategic Plan Update Scoping	SP2
Facility Accessibility Improvements	OP
Westhill Childcare Facility	OP
Competitive Analysis and Target Identification	OP
Brownfield Development Strategy	OP
Business Outreach Program Formalization	OP
Zero Waste Strategy for City Facilities, Parks, and Events	OP
Zero Emissions Municipal Building Policy	OP
Hotel Feasibility Study	OP
Promotional Package for Office-Based Investment	OP
Economic Development Micro Site	OP
Civic Complex Enhancement	OP
Queen Street Plaza Placemaking	OP
Facility Climate Audits	OP

Attachment 1

Legend

OP = Operational Project

PL = Priority Level

SP1 = Strategic Project Priority Level 1

SP2 = Strategic Project Priority Level 2

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Total Approved Projects:	108
Vibrant and Prosperous Community	22
Healthy Community Development	34
Resilient Natural Environmnet	24
Sustainable Core Services	28

Forthcoming Project Proposals

Kindness Meters
Truth and Reconciliation Crosswalk
Needs Assessment for Onsite Child-Care Services
Boulevard Landscaping Guidelines