

Council Strategic Plan 2019-2022 Outstanding Project List

The following is a list of projects that were in the 2019-2022 Council Strategic Plan and which staff do not recommend carrying forward into the Corporate Project Plan that supports the 2023-2026 Council Strategic Plan.

Staff do not recommend carrying forward these projects for various reasons, including:

- The project is operational work that fits inside the scope of regular expected job duties
- There is a new project that aims to accomplish the same or similar goals as the previous project
- The project has no committed resources (funds or staffing) and is not aligned with the 2023-2026 Council Strategic Plan

The table below indicates whether the work of the project is continuing even though it is not being recommended for the Corporate Project Plan. In many cases, the work will continue as it is on operational workplans or will be accomplished through a new project.

Strategic Priority	#	Project Name	Description	Recommendation Notes	Work Continues?
Exceptional Service	1.3.8	Explore Development Application Surcharges	Explore bylaw amendments to add development application fees and charges to recover the costs of streaming the Land Use Committee (LUC) as well as the Advisory Design Panel (ADP).	Using a remote meeting platform, committee meetings could be recorded for a nominal cost for staff time therefore staff does not recommend a separate application fee or charge at this time.	No
Exceptional Service	1.1.8	Implement Applicant Tracking System	Replacement of the outdated HR Applicant Tracking System (ATS) which is no longer supported by its provider. Research, purchase and implement a new ATS that also incorporates new efficiencies in the recruitment process.	Work is operational and will be addressed through the internal Organizational Development Plan.	Yes

Strategic Priority	#	Project Name	Description	Recommendation Notes	Work Continues?
Exceptional Service	1.2.5	Internal Digital Collaboration Platform	Develop an internal platform that supports cross-organizational collaboration. Develop and implement the governance, processes, and policies that will serve as the foundation of this platform. Office 365 implementation will be a key component of this project.	Work is operational and will be addressed through the internal Organizational Development Plan through the project “Technology Strategy”, which has also been added as an operational project in the CSP.	Yes
Exceptional Service	1.2.3	Onboarding Improvements	Making improvements to onboarding to ensure that employee’s orientation is comprehensive, and that the introduction to the organization is a positive experience.	Work is operational and will be addressed through the internal Organizational Development Plan.	Yes
Exceptional Service	1.3.9	Written Public Input	Amend policies and procedures to capture and acknowledge written public input.	This process will be integrated operationally with modifications to deadline parameters and with certain limitations to manage risk.	Yes
Environmental Leadership	2.3.10	Conduct a park signage review	Staff will review park signage to reduce visual clutter and ensure that signage is consistent throughout the park system. A capital project request for park signage replacement has been submitted for 2022.	This will be addressed operationally and through the Wayfinding project.	Yes
Environmental Leadership	2.3.8	Downtown Park Capacity Assessment and Management Plan	Evaluation of park capacities under various growth scenarios for downtown Port Moody, and a Park Capacity Management Plan that will guide the City to relieve the pressure from parks that are over-capacity or close-to capacity, and to protect natural assets in parks.	The remaining work is part of the Parkland Strategy project.	Yes

Strategic Priority	#	Project Name	Description	Recommendation Notes	Work Continues?
Environmental Leadership	2.4.11	Low Carbon Resilience Policy(PHASE 1)	Develop policy and procedures to embed climate mitigation and adaptation considerations throughout day-to-day City business.	This is part of an ongoing program of work. It is not a defined project currently.	Yes
Environmental Leadership	2.2.7	Repository of Local Environmental Experts for Developers	Staff will develop a repository for the contact information of local environmental experts for the use of developers who wish to access that information.	This can be addressed operationally with an association contact list.	Yes
Environmental Leadership	2.3.9	Rocky Point Park Development Impact Assessment	Develop a tool that evaluates the impact on Rocky Point Park from development applications within walking distance of the park.	The remaining work is part of the Parkland Strategy project.	Yes
Economic Prosperity	4.4.5	Cultural Mapping	To create a cultural map of Port Moody. Discussions are underway to look at the possibility of partnering with Coquitlam and Port Coquitlam to undertake this project as a Tri-Cities project and complete a cultural map of the Tri-Cities.	Staff have determined that there is more value in doing this work as a regional effort, which is currently on hold.	No
Economic Prosperity	4.1.11	Hotel Attraction Options	Consultant services to look specifically at the hotel industry and validate if Port Moody meets locating conditions and secure realistic leads or contacts to work with on locating in Port Moody.	This being replaced by a new project, "Hotel Feasibility Study".	Yes
Economic Prosperity	4.4.4	Local Artist Gallery Display Program	Provide opportunities for local artists to display their work in civic facilities.	Program is almost complete.	Yes
Economic Prosperity	4.4.7	Mural Contest Options	Explore the development of a mural contest and report back on options.	Mural development/ enhancement is part of the operational workplan.	Yes

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Economic Prosperity	4.4.9	Museum Relocation Review	Provide the previous report prepared on the museum relocation options and the costs to engage a consultant to revisit the relocation options for the museum.	No budget allocated and not in workplan; museum location may emerge in future processes.	No
Economic Prosperity	4.3.7	Pay Parking Exploration	Look at introducing pay parking at City parking lots.	Will be considered in new project, "Revenue Diversification Strategy"	Yes
Economic Prosperity	4.3.1	Review Works Yard Materials/Supplies Tracking and Storage	Identify and recommend measures to implement a supply chain management system.	This work is operational.	Yes
Economic Prosperity	4.4.8	Subsidized Art Maker Space Options	Consider potential locations for a subsidized art maker space.	Existing opportunities have been explored; new opportunities will be identified as they arise.	No
Community Evolution	5.2.12	David Avenue HMB to Turner Crt Drive Traffic Study	David Avenue HMB to Turner Crt Drive Traffic Study	Removed from outstanding business list by Council.	No
Community Evolution	5.2.14	Resident Parking Only - 2123 and 2125 Clarke Street	Establish resident only parking for residents of 2123 and 2125 Clarke Street.	This work is operational.	Yes
Community Evolution	5.2.2	Transit Stop Furniture	The transit stop furniture will provide new and upgraded infrastructure.	This is an ongoing operational program.	Yes
Heathy City	3.2.11	Columbarium Memorial Study	Conduct a study to explore the potential for implementing a public columbarium memory area in Port Moody on City land to house cremation urns.	Removed from outstanding business list by Council.	No
Heathy City	3.2.8	Community Kitchen	Community Kitchen	No resources allocated, not in workplan, and does not align with sustainable core services.	No

Strategic Priority	#	Project Name	Description	Recommendation Notes	Work Continues?
Heathy City	3.2.3	Facility Safety Improvement	Update health and safety and emergency procedures in civic facilities.	Fire Safety Plan near completion, remainder of the work is operational.	Yes
Heathy City	3.3.3	Living Wage Policy	Report to Council on the implications of implementing a Living Wage at the City.	Removed due to closed nature of project.	Yes
Heathy City	3.4.6	Marine fire response options / emergency response watercraft	Follow up on sourcing funds for a inter-departmental emergency response watercraft with fire suppression capabilities.	Do not have the resources currently to pursue this further.	No
Heathy City	3.2.9	Revisit accessibility audit and action implementation	Revisit accessibility audit and action implementation	This is addressed through other targeted projects including the project, "Accessibility Plan and Response".	Yes