

## 2023 Corporate Project Plan

Sustainable Core Services	CAP CTE PL		
City Lands Strategy Phase 1*			SP1
Asset Management Investment Plan Update			SP1
Development Planning Process Improvement			SP1
Revenue Diversification Strategy*			SP1
Organizational DEI Plan Implementation*	IDEA		SP2
Truth and Reconciliation Phase 2	IDEA		SP2
Customer Service Commitment Implementation			SP2
Technology Strategy*			SP2
Asset Management Policy Development			SP2
Emergency Support Services Program Review and Plan Update			SP2
Extreme Weather Staffing and Resource Plan	X		SP2
Drainage Utility Enhancements*			SP2
Disaster Response Plan			OP
Council Strategic Plan Public Dashboard			OP
Extreme Weather Public Education Campaign	X	CA	OP
Extreme Weather Ambassadors	X	CA	OP
Inflow and Infiltration Strategy			OP
Public Engagement Policy and Toolkit			OP
Corporate Learning Strategy			OP
Employee Engagement Phase 2			OP
Organizational Policy Review			OP
Eng+Ops Work Process Review Phase 2			OP
Update Subdivision and Development Servicing Bylaw			OP
Emergency Water Plan - Implementation Phase			OP
Business Process Review Program Expansion			OP
Records Management Renewal			OP
Website Renewal		ED	OP
Organizational Development Plan Implementation			OP
HR Compensation Policy			OP

### Legend

\* = requires new project proposal

ACH = Arts, Culture and Heritage Committee

ADP = Advisory Design Panel

CA = Climate Action Committee

CAP = Climate Action Plan

CTE - Committee

EDT = Economic Development and Tourism Committee

IDEA - Inclusion, Diversity, Equity, Accessibility Committee

LU = Land Use Committee

OP = Operational Project

PE = Parks and Enviro

PL = Priority Level

SF = Seniors Focussec

SP1 = Strategic Projec

SP2 = Strategic Projec

YF = Youth Focus Con

# 2023 Corporate Project Plan

Healthy Community Development	CAP	CTE	PL
Official Community Plan Update		ALL	SP1
Master Transportation Plan Update			SP1
Moody Centre Development Priorities and Density Standards*			SP2
Development minimum employment standards		EDT	SP2
St Johns Redesign Multi-Use Path			SP2
Moody Centre South Neighbourhood Plan Phase 1		ALL	SP2
BC Housing Partnership Exploration			SP2
Secure market rental housing policy			SP2
Accessibility Plan and Response*		SF/IDEA	SP2
Missing Middle Housing Policy			SP2
Community Well-Being Guidelines		ADP/IDEA	SP2
Moody Centre Design Guide			SP2
Embodied Emissions in New Construction	X		SP2
Pedestrian Priority Zone Exploration	X		SP2
Shoreline Trail Upgrade			OP
Inlet Sports Field Redevelopment			OP
Small Lot Program and Laneway Program Updates		LU/ADP	OP
Bike Route Review			OP
Construction Best Practices			OP
Seniors Needs Assessment		SF	OP
Sustainable Building Rezoning Policy	X	CA	OP
Dog Management Strategy		PE	OP
Revised Parking Minimums and Maximums	X		OP
Minimum Maintenance Standards for Rental Housing			OP
Design Guidelines - Climate Lens Update	X	ADP	OP
Hazard Mapping and DPA - Climate Lens Update	X		OP
Transportation Assessment for New Developments Phase 1			OP
Cumulative Development Traffic Model			OP
Neighbourhood Traffic Calming Program			OP
Suter Brook Village Traffic Improvement			OP
Bus Stop Accessibility Improvements			OP
School Traffic Safety Initiative			OP
Community and Commercial Zero Waste Strategy	X		OP
Building Energy Benchmarking+Disclosure Requirement Policy	X		OP
Tennis and Pickleball Strategy			OP
Leisure Access Pass Review		IDEA	OP
Youth Needs Assessment		YF	OP

## 2023 Corporate Project Plan

Resilient Natural Environment	CAP	CTE	PL
Parkland Strategy	X	PE	SP1
Shoreline House Post Project		EDT/IDEA/ACH	SP1
Urban Forest Management Strategy		PE	SP1
Coastal Flood Management Strategy	X		SP1
Green Infrastructure Policy and Program Development	X		SP2
Rocky Point Park Master Plan Update		EDT/PE	SP2
Natural Asset Management Plan Phase 1			SP2
Trail Network Plan		PE	SP2
BC Energy Step Code Acceleration			SP2
Tri-Cities Climate Mobility Strategy Phase 1	X		SP2
Parks and Recreation Master Plan Update		PE	SP2
Tree Protection Bylaw Update			OP
Facility and Asset Climate Risk Assessments	X		OP
Old Orchard Park Master Plan Update		PE	OP
Green Infrastructure Design Standards	X		OP
Thermal Conditioning Permit Program	X		OP
Invasive Species Management Program Update	X		OP
Lower Suter Brook Enhancement	X		OP
Inlet Trail Boardwalk Enhancement			OP
Zero-Emission Vehicle Education Campaign	X		OP
Concierge Retrofit Program	X		OP
Streetlight LED Replacement Program			OP
Strata and Building Management Climate Toolkit and Education	X		OP
Mossom Creek Park Feasibility Study			OP
Water Metering Feasibility Study			OP

### **Criteria for Strategic Projects (vs Operational Projects):**

Shapes the future direction of the City (internally or externally)

Creates significant long term impacts

Requires significant investment and resources

Not part of regular City operations

## 2023 Corporate Project Plan

<b>Vibrant and Prosperous Community</b>	<b>CAP CTE</b>	<b>PL</b>
City of the Arts Strategy*	ACH/EDT	SP1
Short and Long Term Works Yard/3016 Murray Plan*		SP1
Feasibility Study for New Recreation/Community Facilities*	PE	SP1
Industrial Land Strategy Implementation	EDT	SP2
Moody Centre Streetscape Standards*		SP2
Pop Up Parks*	PE	SP2
St Johns Redesign Project Phase 2		SP2
Heritage Strategic Plan Update Scoping	ACH/IDEA	SP2
Facility Accessibility Improvements	IDEA	OP
Westhill Childcare Facility		OP
Competitive Analysis and Target Identification		OP
Brownfield Development Strategy	EDT	OP
Business Outreach Program Formalization	EDT	OP
City Event and Facility Zero Waste Strategy	X	OP
Zero Emissions Municipal Building Policy	X	OP
Civic Facility Low Carbon Resilience Audits	X	OP
Hotel Feasibility Study	EDT	OP
Promotional Package for Office-Based Investment	EDT	OP
Economic Development Micro Site	EDT	OP
Civic Complex Enhancement		OP
Queen Street Plaza Placemaking	ACH/EDT	OP

### **# Projects**

Sustainable Core Services	29
Healthy Community Development	37
Resilient Natural Environmnet	25
Vibrant and Prosperous Community	21
<b>Total Projects:</b>	<b>112</b>