## Monthly Public Report by Project

Strategic Plan 2019 - 2022 Report Created On: Jul 11, 2022

Strategic Priority 1 Exceptional Service

>> Objective & Action 1.1

#### Ensure our customers are highly satisfied with the quality of our service.

- Commit to a high and consistent standard of service.
- Review customer processes on a regular basis to improve accuracy and efficiency, and encourage feedback.
- Consider cultural differences and accessibility needs when providing service.

Description	Priority	Start Date	End Date	Progress	Status
Parks and recreation System replacement (Perfect Mind)  Replace the City's obsolete parks and recreation system, expanding use to additional facilities, enhancing security, and improving customer experience.		Apr 01, 2015	Dec 31, 2020	Progress 100%	Completed
Strategic Plan Creation and Implementation  Support Council Strategic Plan development and Implementation of Envisio the strategic planning reporting tool. Conduct Council quarterly reports and annual environmental scan.	3	Dec 01, 2018	Mar 31, 2021	Progress 100%	Completed
Establish Digital Procurement Platform  Implement bids&tenders online digital procurement platforms which will assist staff in managing the end-to-end sourcing workflows. The online portal will allow staff to manage vendor communications, post bid opportunities, receive submissions, complete evaluations, and oversee vendor performance. Benefits from implementation will also include online evaluation tools and workflows such as online scorecards, browserbased evaluations, automatic score tabulation and pricing scenario analysis.		Jun 01, 2019	May 31, 2020	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
Paperless License Renewals  Introduce and promote online service for licence renewals. Eliminates the need for paper prints, mailing, delivery of notices for licence renewals which saves valuable resources and reduces cost for the City while increasing on-line access to City services.		Jul 01, 2018	Jun 30, 2020	Progress 100%	Completed
Construction Site Monitoring  Complete and evaluate Bylaw Enforcement Office pilot of pro-actively monitoring major constructions sites. Pro-active monitoring is aimed at preventing issues from becoming neighbourhood concerns by pre-empting and reducing the number of complaints.		Sep 01, 2018	Nov 30, 2019	Progress 100%	Completed
Development Review Process Improvements  Identify and implement process improvements to improve the customer service levels for the development application review process.	1	Sep 01, 2018	Dec 31, 2021	Progress 100%	Completed
Review and Define Engineering and Operations Work Process, Levels of Service, and Progress tracking Phase 1  Review and define work processes, procedures, levels of services, and progress tracking to improve alignment of staff responsibilities, budgets, and expectations of public and Council. This phase will define a priority plan and complete work for high priority areas.	3	Jul 01, 2019	Feb 28, 2022	Progress 100%	Completed
Complete Website Renewal Project  The new website was successfully launched in June 2019. Ongoing updates and enhancements will be implemented to continuously improve the functionality and design of the website. New features, such as an enewsletter will be introduced.		Jan 01, 2019	Jun 01, 2020	Progress 100%	Completed
Building Officials Opening Hours Extension  Complete and evaluate a pilot for earlier opening hours for the Building Officials. Increased availability of Building Officials makes for easier access for applicants and also supports improved permitting timelines due to extra hours worked.		Jul 01, 2018	Dec 31, 2019	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
Online Payments for Highway Use Permits  Enable online payments for highway use permit fees for convenience of customers.		Jul 15, 2019	Oct 04, 2019	Progress 100%	Completed
Online Public-Facing Development Reporting System  Improvements to the online public-facing development reporting system to increase information that the public can readily access on the status of in stream and approved development that is easier to use and includes an interactive map.	1	Nov 01, 2020	Jan 31, 2022	Progress 100%	Completed
Enhance Customer Service Phase 1  Implementation of Customer Service focused initiatives including a standardized set of customer service values. Communicate and practice these values to all community members, resulting in exceptional service to our clients so that the service our customers receive is consistent every time they connect with us.	1	Jul 01, 2018	Apr 30, 2023	Progress 45%	On Track
Implement Applicant Tracking System  Replacement of the outdated HR Applicant Tracking System (ATS) which is no longer supported by its provider. Research, purchase and implement a new ATS that also incorporates new efficiencies in the recruitment process.	3	Dec 01, 2019	Sep 30, 2022	Progress 60%	Some Disruption

Strategic Priority 1 Exceptional Service

>> Objective & Action 1.2

Ensure City employees are engaged, properly equipped to do their work effectively, and motivated to build their careers in Port Moody.

- Make professional development a priority and provide City staff with excellent learning and development opportunities.
- Commit to strategies for employee engagement.
- Encourage innovative, critical, and creative thinking.

Description	Priority	Start Date	End Date	Progress	Status
Review and Improve Operations Work Order Management Process  Improving the Work Order Management system will enhance the City's ability to plan for asset maintenance in the future, track historical work on assets, and improve customer service. This will improve tracking of requests, allocation, cost and effort tracking, and ensure activities are coded correctly to the assets that they support.	3	Jul 01, 2019	Dec 31, 2022	Progress 100%	Completed
Enhance Employee Engagement Phase 1  Measure employee engagement and develop an action plan to support employee well-being which drives performance and personal success. Phases 1 to include a survey.		Oct 09, 2019	Dec 31, 2020	Progress 100%	Completed
Anti-bias and anti-racism training options  Provide training offerings in the areas of anti-racism and anti-bias.	3	Oct 01, 2020	Jan 31, 2022	Progress 100%	Completed
Internal Digital Collaboration Platform  Develop an internal platform that supports cross-organizational collaboration. Develop and implement the governance, processes, and policies that will serve as the foundation of this platform. Office 365 implementation will be a key component of this project.	1	Jan 01, 2021	Jun 01, 2023	Progress 65%	On Track
Employee Engagement Phase 2  Address employee engagement drivers needing improvements. Set priorities, determine resources and create an implementation schedule. Implement, review and measure action plan activities.	3	Oct 01, 2020	Jan 01, 2023	Progress 60%	On Track
Onboarding Improvements  Making improvements to onboarding to ensure that employee's orientation is comprehensive, and that the introduction to the organization is a positive experience.	2	Feb 01, 2020	Sep 30, 2022	Progress 40%	Some Disruption
Develop a Corporate Learning Strategy  Support the achievement of organizational objectives by ensuring that current and future employee development needs are met.	2	Dec 01, 2019	Sep 30, 2022	Progress 70%	Some Disruption

Strategic Priority 1 Exceptional Service

## >> Objective & Action 1.3

Provide the public with transparent and open government, and opportunities to provide input on City issues.

- Increase access to City information.
- Commit to effective public engagement.
- Encourgae public participation.

Description	Priority	Start Date	End Date	Progress	Status
City GIS Replacement  Migrate the City's internal and external GIS systems to industry leading technologies allowing for enhanced usability and improved sharing amongst municipalities. Integrate systems with the City's maintenance management, land management and open data systems.	3	Jul 01, 2018	Oct 31, 2019	Progress 100%	Completed
Enhance Public Engagement Phase 1  Staff are working to be enhance public engagement initiatives by being more strategic, having more time to plan and implement engagement activities, and take advantage of large scale City events for meaningful community outreach.		Jul 01, 2019	Sep 30, 2020	Progress 100%	Completed
Open Data - Implement System and Process  Migrate the City's open data to a new portal allowing stronger integration with the new GIS system and optimizing costs. Implement internal policies and procedures to encourage sharing of information while maintaining privacy	3	Nov 01, 2017	Dec 31, 2019	Progress 100%	Completed
Implement eScribe  Implement an electronic agenda and meeting management system. The electronic agenda management system will enhance the report review and approval process. The meeting management system will increase meeting efficiency and ease of access to items in agendas, minutes, and videos.	3	Jan 01, 2019	Dec 31, 2019	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
Review and improve Annual 5 year financial plan consultation  Increase the public's engagement in the City's annual financial planning process		Oct 09, 2019	Mar 31, 2021	Progress 100%	Completed
<b>Digital Democracy</b> Explore digital democracy options for large scale City projects/initiatives.	1	Mar 01, 2021	Jun 30, 2021	Progress 100%	Completed
Update the City-wide Electronic Records Management System to the latest release and improve system stability and functionality. Once a sufficiently updated version is in place, a metadata filing system will be introduced to facilitate information storage and retrieval. The full implementation of the metadata filing system will be completed in subsequent phases.	3	Ongoing	Ongoing		Major Disruption
Explore Development Application Surcharges  Explore bylaw amendments to add development application fees and charges to recover the costs of streaming the Land Use Committee (LUC) as well as the Advisory Design Panel (ADP).	2	Jul 01, 2021	Jun 30, 2022	Progress 0%	On Track
Written Public Input  Amend policies and procedures to capture and acknowledge written public input in Council meeting minutes and Public Hearing minutes and to provide written public input to the public prior to Public Hearings and Council meetings by reducing the public input submission period and adding a part-time position.	1	Jun 01, 2022	Ongoing		Some Disruption

Strategic Priority 1 Exceptional Service

>> Objective & Action 1.4

Form effective relationships with service delivery partners, industries, and stakeholders to improve service delivery.

- Strengthen relationships with other levels of government, First Nations, community groups, and partners.
- Seek partnerships where applicable for the provision of amenities.

Description	Priority	Start Date	End Date	Progress	Status
Develop and Implement Project Archeology Policy  Create a formal archaeology City policy that will support consistent First  Nations engagement and archaeological review approaches for projects in  Port Moody. Policy to be used as basis in cultivating collaborative relationships with First Nations groups affected by our projects.		Jan 01, 2019	Dec 31, 2019	Progress 100%	Completed
Truth and Reconciliation Understanding and Engagement Phase 1  The project includes a report on Community as well as Council and City staff dialogue opportunities and would identify a series of activities that would build intercultural relationships, provide education and understanding, invite dialogue on cultural reframing, and encourage participation in a shared activity.	1	Mar 01, 2020	Jun 30, 2022	Progress 100%	Completed
Implement Employment Program Partnerships  Develop connections & relationships with post-secondary institutions, immigrant and other employment programs to promote Port Moody as a desirable place to work and to reach new, and sometimes underrepresented, candidates in a tight labour market.	3	Jan 01, 2019	Dec 31, 2021	Progress 100%	Completed
Dewdney Trunk Road Name Change Phase 1  This project supports Truth and Reconciliation through renaming Dewdney Trunk Road in the City of Port Moody. The project will confirm interest in a coordinated process for the communities along Dewdney Trunk Road to rename Dewdney Trunk Road. Staff will report back to Council with a proposed mutually acceptable municipal process for renaming Dewdney Trunk Road identifying any necessary budget requirements to implement the process.	2	Jun 30, 2022	Dec 31, 2022	Progress 0%	Status Pending
Truth and Reconciliation Understanding and Engagement Phase 2  This project will include the development of a Short-Term and Long-Term Indigenous Relations Strategy in collaboration with First Nations; incorporate the Truth and Reconciliation Understanding and Engagement Phase 1 recommendations; analyze and improve internal practices, policies, and procedures at the City; and identify and provide staff and Council training.	1	Jun 15, 2022	Jun 30, 2024	Progress 0%	Status Pending

Strategic Priority 2

**Environmental Leadership** 

>> Objective & Action 2.1

Maintain and enhance Port Moody's natural and built assets while reducing the impact on our planet.

- Educate the public about the importance of Port Moody's natural assets
- Inspire environmental actions and advocacy
- Reduce the City's impact on the planet

Description	Priority	Start Date	End Date	Progress	Status
Outdoor Learning Program	3	Jul 01, 2019	Sep 30, 2022	Progress 100%	Completed
Provide learning and physical fitness opportunities in the natural environment leading to a deeper appreciation of natural ecosystems, preservation of green space and understanding of the positive impact the natural world has on people and the planet.					
Red Bin Program Review  Review potential new locations for red bins both within parks and in public roads and determine if further expansion is warranted.	3	Apr 01, 2020	Apr 30, 2021	Progress 100%	Completed
Implement Bear Management Strategy and Beaver Management Plan Implement Beaver Management Plan and Bear Management Strategy to reduce challenges associated with wildlife in an urban context.		Oct 09, 2019	Sep 30, 2020	Progress 100%	Completed

Strategic Priority 2

Environmental Leadership

>> Objective & Action 2.2

Expand and enhance policies to guide environmental goals and sustainability programs.

- Review and update existing environmental policies on a regular basis to find leadership opportunities.
- Broaden the City's sustainability programs.

Description	Priority	Start Date	End Date	Progress	Status
Sustainability Report Card Update  Improved review tool that allows applicants to prepare proposals that address the City's environmental goals by promoting sustainable development.	2	Sep 01, 2018	Mar 31, 2022	Progress 100%	Completed
Develop Spill Procedure Program and Guidelines  Develop spill procedure and guidelines to improve storm water quality protection by formalizing protocols, improving equipment and resources, and training staff.	2	Oct 09, 2019	Apr 30, 2022	Progress 100%	Completed
Single Use Item Bylaw	2	Sep 01, 2020	Sep 30, 2021	Progress 100%	Completed
Tree Protection Bylaw Update  An update to the bylaw that functions to protect, regulate, and prohibit the cutting down, removal, and damaging of trees and vegetation.	3	Apr 11, 2022	Jun 30, 2023	Progress 10%	On Track
Riparian Variance Policy  Develop a policy and procedure to ensure a consistent approach for assessing and responding to requests for variance to Zoning Bylaw streamside setback requirements. The policy will provide clarity to the Zoning Bylaw setback requirements and ensure staff provide consistent direction to applicants wishing to develop near a watercourse.	3	Oct 01, 2018	Sep 30, 2022	Progress 90%	Some Disruption
Repository of Local Environmental Experts for Developers  Staff will develop a repository for the contact information of local environmental experts for the use of developers who wish to access that information.	3	Jan 01, 2023	Mar 31, 2023		Upcoming

## Strategic Priority 2 Environmental Leadership

## >> Objective & Action 2.3

Expand and make the most of our parks and green spaces and design them to create positive and diverse experiences throughout the community.

- Focus on user experience in park planning and design.
- Optimize and expand parks to meet the community's needs.
- Create diverse, natural, open-space experiences throughout the community.

Description	Priority	Start Date	End Date	Progress	Status
Inlet Sports Field Redevelopment Phase 1 (Design)  Redevelop the existing gravel sports field at Inlet Park to include an artificial turf field (sized to accommodate three youth soccer fields within a full-FIFA size field layout with two baseball diamonds) and a new field house. This project supports the Council Strategic Plan with a careful balance of active sports facilities and environmental leadership to protect the surrounding park through construction and operation.	1	Jul 01, 2019	Nov 30, 2021	Progress 100%	Completed
Develop a Communication Plan to Promote City Parks  Develop tools and communications tactics to effectively promote all City parks including creating an inventory of park photos, enhance webpage, and social media messaging.	3	Apr 01, 2019	Jun 30, 2021	Progress 100%	Completed
Pollinator Program  Expand the availability of pollinator habitat on public lands throughout the City by incorporating full-season pollinator plant species and habitat structures and features in existing parks and new public spaces.		Oct 09, 2019	Dec 31, 2020	Progress 100%	Completed
Purchase of Murray Street Property  Execution of a City policy statement in the OCP to expand the Rocky Point Park footprint.		Jul 01, 2019	Jun 30, 2020	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
Unify Bert Flinn Park  As per Council approved motions on October 8, 2019, remove the road right-of-way through Bert Flinn Park.	3	Oct 09, 2019	Jan 31, 2022	Progress 100%	Completed
Rocky Point Park Master Plan Update  Develop a master plan for Rocky Point Park to implement long-term priorities. Key considerations to include a review of park amenities and infrastructure, access, circulation and parking, special events, waste management strategies, and public art placement.	1	Mar 01, 2021	Aug 01, 2023	Progress 22%	On Track
Parkland Strategy  Provide an outlook for parkland acquisition from a City-side perspective, develop broad parks acquisition objectives and identify a number of priority actions to pursue. Provide a general framework and a point of departure for more detailed planning that is required to identify specific parkland requirements which relate back to the OCP and the Parks and Recreation Master Plan.	1	Oct 09, 2019	Apr 30, 2023	Progress 25%	On Track
Downtown Park Capacity Assessment and Management Plan  To develop a Downtown Park Capacity Assessment that provides an evaluation of park capacities under various growth scenarios for downtown Port Moody, and a Park Capacity Management Plan that will guide the City to relieve the pressure from parks that are over-capacity or close-to capacity, and to protect natural assets in parks.	1	Feb 01, 2022	Sep 30, 2022	Progress 50%	On Track
Rocky Point Park Development Impact Assessment  Develop a tool that evaluates the impact on Rocky Point Park from development applications within walking distance of the park. This tool will be guided by the capacity for Rocky Point Park generated by the Downtown Park Capacity Assessment, and will evaluate development applications in terms of proposed sizes / number of units, demographics, as well as parks and recreation needs.	1	Feb 01, 2022	Sep 30, 2022	Progress 50%	On Track

Description	Priority	Start Date	End Date	Progress	Status
Conduct a park signage review  Staff will review park signage to reduce visual clutter and ensure that signage is consistent throughout the park system. A capital project request for park signage replacement has been submitted for 2022.	3	Mar 27, 2022	Dec 31, 2022	Progress 5%	On Track
Trail Network Plan  A plan to address the growing demands on trails that provide active recreation, transportation and circulation within parks. The development of a Trail Network Plan and the implementation of the plan will support climate action, human health and recreation, and environmental protection. Trails are the highest used amenity in the park system.	1	Apr 01, 2022	Apr 30, 2023	Progress 5%	On Track
Inlet Sports Field Redevelopment Phase 2 (Construction)  Redevelop the existing gravel sports field at Inlet Park to include an artificial turf field (sized to accommodate three youth soccer fields within a full-FIFA size field layout with two baseball diamonds) and a new field house. This project supports the Council Strategic Plan with a careful balance of active sports facilities and environmental leadership to protect the surrounding park through construction and operation.	1	Jul 01, 2022	Dec 31, 2023	Progress 5%	On Track
Mossom Creek Park Feasibility Study  A feasibility study to explore the potential opportunities, impacts, and costs of a Mossom Creek Park at 1440 loco road.	3	Feb 01, 2022	Dec 31, 2022	Progress 5%	On Track

Strategic Priority 2 Environmental Leadership

>> Objective & Action 2.4

Provide leadership in climate change by thinking globally and acting locally.

- Respond and adapt to climate change through planning and policy development.
- Address global climate change with local actions.

Description	Priority	Start Date	End Date	Progress	Status
Develop Climate Action Plan  Develop a Climate Action Plan based on community and development industry input. Update corporate and community emissions data, modelling and forecasting, emissions reduction targets. Identify local mitigation and adaptation actions.		Jun 01, 2018	Mar 31, 2020	Progress 100%	Completed
Publish Solid Waste Diversion and Other Data on Open Data  Solid waste diversion and other data is collected by staff. Begin publishing this data on open data for public accessibility.	3	Oct 09, 2019	Sep 30, 2021	Progress 100%	Completed
Energy Step Code Introduction  The City will consider early adoption of the BC Energy Step Code in advance of Provincial regulation timelines to support industry innovation and market transitions as well as advance climate action goals.		Jun 01, 2018	Nov 30, 2019	Progress 100%	Completed
Climate Resilient Landscaping on Public Lands  Develop climate resilient landscaping strategies for public lands.	1	Jan 01, 2021	Jun 30, 2022	Progress 100%	Completed
Climate Ready Homes and Buildings Plan  Develop a resilient, zero-emissions plan for all new and existing buildings that includes addressing indoor air quality and climate risks where possible.	1	Jan 04, 2021	Jul 31, 2022	Progress 95%	On Track
Master Transportation Plan Update  Update, accelerate and fund implementation of the Master Transportation Plan projects to reduce GHG emissions by 2030, including accelerating alternative transportation goals, and initiatives focused on transit, transit- oriented development, and paths and trails.	1	Oct 01, 2021	Jun 30, 2023	Progress 55%	On Track
Transportation Assessment for New Developments  Require developers to include comprehensive transportation demand management (TDM) strategies in proposals for new large development projects.	1	Oct 01, 2021	Dec 31, 2022	Progress 57%	On Track

Description	Priority	Start Date	End Date	Progress	Status
Tri-Cities Climate Mobility Strategy	1	Jan 03, 2022	Dec 22, 2023	Progress 8%	On Track
Develop a Tri-Cities Climate Mobility Strategy.					
Coastal Flood Management Strategy	1	Jan 10, 2022	Dec 31, 2024	Progress 5%	On Track
Develop a Coastal Flood Management Strategy to assess and respond to coastal flooding, coastal squeeze, shoreline erosion and inundation.					
Extreme Weather Resilience Plan  Develop an Extreme Weather Resilience Plan with a focus on supporting the most vulnerable populations and identify and improve the capacity of multi-purpose areas within civic facilities and parks that could be converted to cooling, warming, and emergency support centres when needed.	1	May 28, 2021	Oct 03, 2022	Progress 70%	On Track
Low Carbon Resilience Policy	1	Jul 05, 2021	Dec 31, 2022	Progress 7%	On Track
Develop policy and procedures to embed climate mitigation and adaptation considerations throughout day-to-day City business.					
Natural Asset Management Plan  Develop and implement a natural assets management plan with consideration of a carbon budget. Incorporate natural assets into the City's overall asset management plan. Natural assets are ecosystem features that provide, or could be restored to provide, services to the city but historically have not been considered on equal footing or included in asset management plans.	2	Jan 04, 2021	Dec 31, 2022	Progress 20%	On Track
Urban Forest Management Strategy	2	Feb 03, 2020	Feb 10, 2023	Progress 40%	On Track
Provide an assessment of the urban forest and the establishment of goals, targets and actions to protect and enhance the urban forest.					
Embodied Emissions in New Construction Phase 1	2	Feb 06, 2023	Oct 31, 2023		Upcoming
Undertake research, industry consultation, and a legal review to outline options and implementation considerations for requiring and/or incentivizing embodied emissions reduction in new construction projects. Action under the Climate Ready Homes and Buildings Plan.					

## >> Objective & Action 3.1

## Plan for a variety of housing types to meet community needs.

- Ensure that available housing meets the community's diverse and emerging needs.
- Work with other levels of government and private agencies to support housing and homelessness programs and services

Description	Priority	Start Date	End Date	Progress	Status
Develop Accessibility Guidelines for Laneway Homes  Update the laneway housing design guidelines and zoning bylaw to promote and incentivize accessibility features in new laneway homes.	2	Jul 01, 2019	Feb 28, 2022	Progress 100%	Completed
Policy for Family-Friendly Units  Create a policy for requiring family-friendly units as part of new multifamily developments.	1	May 01, 2021	Apr 30, 2022	Progress 100%	Completed
Affordable Housing Reserve Fund Terms of Reference  To update the Affordable Housing Reserve Fund (AHRF) Terms of Reference (TOR). To include a guidelines that will allow distribution of funding out of the Reserve for rental relief initiatives for renters in need of financial assistance within the TOR.	1	Apr 01, 2021	Feb 28, 2022	Progress 100%	Completed
Market Rental and Inclusionary Zoning Policy  To develop an inclusionary zoning policy that will require below-market rental units in all multi-family developments seeking additional density. This includes engaging a consultant to analyze the financial performance of strata development in Port Moody and provide input to the policy analysis to help ensure that the inclusionary zoning policy works within the context of local land economics.	1	Jan 01, 2021	Apr 30, 2022	Progress 100%	Completed
Supportive Housing Project Phase 1	2	Jan 01, 2021	Apr 30, 2021	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
Housing Action Plan	1	Dec 01, 2021	Dec 31, 2022	Progress 80%	On Track
A framework to guide the implementation of strategies to create new market, affordable and non-market housing units. The plan will set housing targets for all housing types across the housing spectrum and recommend policy directions and actions to support the development of these units.					

>> Objective & Action 3.2

# Provide local services and access to amenities for residents of all ages and abilities.

- Ensure plans and programs take into account the diverse needs of residents and factors related to age and other demographics such as income, languages, housing types, and abilities.
- Consider accessibility when planning and designing programs, services, facilities, parks, and infrastructure.

Description	Priority	Start Date	End Date	Progress	Status
Develop Age Friendly Plan  Development of an Age-Friendly Plan that brings an age-friendly lens to existing projects and identifies new opportunities to create a more age-friendly community.		May 01, 2019	Jan 31, 2020	Progress 100%	Completed
Child Care Needs Assessment and Actions Plan  Identify Port Moody's child care needs and identify actions to support the creation of additional child care spaces to meet those needs.	3	May 01, 2019	Jan 31, 2022	Progress 100%	Completed
Facility Accessibility Improvements  Improvements to Old Orchard Hall, the Inlet Theater and Kyle Centre to increase accessibility for a broad range of abilities. Bring an age friendly lens to facility improvement projects.		May 01, 2019	Sep 30, 2020	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
<b>Tri-Cities Food Security Assessment and Action Plan</b> Administration of the UBCM Poverty Reduction grant, RFP evaluation and contract with the consultant.	1	Jan 01, 2021	Sep 30, 2021	Progress 100%	Completed
Community Health Assessment Phase 1  Scoping exercise to conduct a Port Moody Community Health Assessment.	2	May 01, 2021	Feb 28, 2022	Progress 100%	Completed
Westhill Child Care Grant Application  To apply for a grant to manage the renovation of the second floor at Westhill Community Centre into a child care centre with spaces for 37 children as outlined in the UBCM Child Care BC New Spaces Grant application.	1	Mar 01, 2021	Nov 30, 2021	Progress 100%	Completed
Explore accessible swimming pool options  Explore additional accessible swimming pool options to complement the existing accessible pool stairs and cradle lift available to assist those with mobility challenges with entry and exit from the swimming pools.	3	Feb 01, 2022	Sep 30, 2022	Progress 41%	On Track
Facility Safety Improvement  Update health and safety and emergency procedures in civic facilities.	3	Jan 01, 2019	Jun 30, 2022	Progress 90%	Some Disruption
Shoreline House Post Project  Design and installation of five house posts over the next two years with accompanying signage and landscaping representing the heritage of the five Coast Salish Nations.	1	Oct 01, 2020	Dec 31, 2023	Progress 15%	Some Disruption
Community Kitchen	3	Ongoing	Ongoing		Status Pending
Revisit accessibility audit and action implementation	3	Ongoing	Ongoing		Status Pending
Columbarium Memorial Study  Conduct a study to explore the potential for implementing a public columbarium memory area in Port Moody on City land to house cremation urns.	3	Ongoing	Ongoing		Status Pending

## >> Objective & Action 3.3

## **Encourage lifelong healthy and active living.**

- Incorporate healthy living opportunities for people of all ages in City programs and services.
- Ensure the built environment and infrastructure allows for, and encourages, active living.

Description	Priority	Start Date	End Date	Progress	Status
Physical Literacy Program  Look at recreation programming and parks spaces to increase opportunities residents to be active by: providing access to non-traditional activities, increase parallel programming for adults and pre-school/children/youth and increase opportunities for adults to be active adjacent to children's playgrounds.	3	Jul 01, 2019	Dec 31, 2022	Progress 58%	On Track
Promote Social Connectedness  Increased awareness for staff and the public on the benefits of social connectedness and increase opportunities for patrons to connect in the Recreation Complex.	3	Jul 01, 2019	Dec 31, 2022	Progress 58%	On Track
Senior Centre Feasibility Study  Complete a feasibility study for a new seniors centre in Port Moody based on community needs, outlining programs, space needs and related costs.	2	Feb 01, 2021	Apr 30, 2022	Progress 91%	On Track
Old Orchard Park Master Plan  Development of a master plan for Old Orchard Park to address long-term priorities for the park.	2	Mar 01, 2021	Aug 31, 2023	Progress 20%	On Track
Tennis and Pickleball Strategy  Develop a city-wide Tennis and Pickleball Strategy that considers changing user needs and community feedback. Staff will report back to Council on location options for pickleball courts.	2	Feb 01, 2022	Sep 30, 2022	Progress 24%	On Track

Description	Priority	Start Date	End Date	Progress	Status
Living Wage Policy	3	May 09, 2017	May 31, 2023	Progress 50%	Some Disruption
Report to Council on the implications of implementing a Living Wage at the City.					

>> Objective & Action 3.4

## Ensure Port Moody is a safe place where local government and public safety agencies are prepared to address natural disasters and other emergencies.

- Maintain the "no call too small" community safety service level.
- Ensure that emergency preparedness plans and strategies are incorporated into all municipal operations.

Description	Priority	Start Date	End Date	Progress	Status
Water Distribution System Emergency Plan Update	1	Apr 01, 2019	Dec 31, 2021	Progress 100%	Completed
Complete an updated water distribution system emergency plan to reflect the current infrastructure and layout of the water distribution system. Identify critical actions and outline response activities that correspond with hazards, risks and vulnerabilities present in Port Moody in order to ensure continued safe operation of the water distribution system.					
Update Community Wild Fire Protection Plan  Update the 2007 Wildfire Protection Plan with an eye to identifying next steps in reducing community risk	3	May 01, 2019	Dec 31, 2022	Progress 100%	Completed
Emergency Operations Staff Planning Phase 1  Ensure appropriate staffing for Emergency Operations Center Planning.	3	Apr 01, 2019	Jun 30, 2022	Progress 100%	Completed
ESS - Group Lodging Program  Establish a group lodging plan, train staff to activate and operate the plan and procure the necessary equipment to provide the service.		Sep 01, 2019	Feb 29, 2020	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
Marine fire response options / emergency response watercraft  Follow up on sourcing funds for a inter-departmental emergency response watercraft with fire suppression capabilities.	3	Ongoing	Ongoing		Major Disruption
Disaster Response Plan  Update the Disaster Response Plan with current staff contact list, new content, new DRP graphics, new appendices, and insertion of new and updated plans.	3	May 01, 2019	Jul 01, 2022	Progress 33%	On Track

Strategic Priority 4 Economic Prosperity

>> Objective & Action 4.1

## Support the growth of businesses and business neighbourhood development.

- Enhance economic development opportunities in Port Moody.
- Identify and explore opportunities to develop economic zones in key neighbourhoods.
- Support development and revitalization of commercial neighbourhoods

Description	Priority	Start Date	End Date	Progress	Status
Wayfinding Strategy  Creation of a strategy to guide future wayfinding signage in the City.	3	Jan 01, 2021	Mar 31, 2022	Progress 100%	Completed
Cannabis Retail Strategy  A comprehensive approach to facilitate and regulate new cannabis retail uses on locations supported by the community.		Jul 01, 2018	Jan 31, 2020	Progress 100%	Completed
Home Based Business Bylaw Updates  Review of homebased businesses for multi-family complexes.	2	Jun 01, 2021	Nov 30, 2021	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
Economic Development Master Plan	1	Mar 01, 2021	Mar 31, 2022	Progress 100%	Completed
To develop a roadmap for economic development for the City.					
Provincial Support for Innovation Precinct	1	Mar 01, 2021	Dec 31, 2021	Progress 100%	Completed
To liaise with the Province to advocate for establishing the Moody Innovation Centre as a provincially-supported innovation precinct and to funnel relevant information into existing City processes and policy development.					
2021 Project to Attract Post Secondary Institutions	1	Feb 01, 2021	Dec 31, 2021	Progress 100%	Completed
Barnet Site RFEI	1	Jul 01, 2021	Sep 15, 2021	Progress 100%	Completed
Innovation Space Hub Opportunities	2	Dec 01, 2021	Mar 31, 2022	Progress 90%	On Track
To determine the City's best use of the commercial space provided at 50 Electronic Avenue.					
Clarke Street Revitalization - Phase 1	3	May 01, 2022	Nov 30, 2022	Progress 0%	On Track
Form a business advisory group and develop a project charter.					
Hotel Attraction Options	3	Ongoing	Ongoing		On Track
Consultant services to look specifically at the hotel industry and validate if Port Moody meets locating conditions and secure realistic leads or contacts to work with on locating in Port Moody.					

Strategic Priority 4 Economic Prosperity

>> Objective & Action 4.2

#### Attract good paying jobs and new businesses in key sectors.

- Make Port Moody attractive to growth business sectors and targeted industries.
- Be proactive in identifying and responding to emerging industries and recognizing challenges to existing industry.
- Support growth in the number of well-paid local jobs.
- Retain and encourage green, clean, or creative light industry

Description	Priority	Start Date	End Date	Progress	Status
Film Policy Creation		Jul 01, 2018	Mar 31, 2020	Progress 100%	Completed
Develop a film and motion picture industry policy that will guide filming activities in Port Moody.					
Industrial Land Strategy  Develop a future vision and implementation plan with landowners to evolve industrial land uses.	2	May 01, 2022	Oct 31, 2022	Progress 10%	On Track

Strategic Priority 4 Economic Prosperity

>> Objective & Action 4.3

## Ensure a sustainable and resilient municipal economy and diversify the City's revenue sources.

- Diversify the City's revenue sources to ensure sustainability.
- Leverage funding for projects with grants and partnerships.
- Ensure fiscal responsibility by assessing and monitoring lifecycle expenses

Description	Priority	Start Date	End Date	Progress	Status
Revenue Diversification		Jun 01, 2019	Dec 31, 2020	Progress 100%	Completed
Diversify the City's revenue base by exploring non-tax revenue sources.					

Description	Priority	Start Date	End Date	Progress	Status
Develop and Implement Fleet Policy  Set forth a frame work and policy to guide Fleet Services staff in their management of the City's fleet and to establish the responsibilities of all user departments when considering requests for additional, alternate, temporary, replacement, or leased equipment.		Jul 01, 2019	Jun 30, 2020	Progress 100%	Completed
Implement a formal process to report, quarterly to Council, the status of grant funding applications submitted during the year. Additionally, secure an external resource to research new grant funding sources and assist in preparing funding applications.		Jul 01, 2019	Dec 31, 2019	Progress 100%	Completed
Update the City's DCC Bylaws  Update the City's Development Cost Charges (DCC) Bylaw to reflect current utility, transportation, and park master plans and the OCP. Updating the City's DCC Bylaw will allow the City to adequately recover costs of servicing growth-related development projects and enable the use of funds in the DCC Reserve for development-related capital projects that have been identified based on the new OCP and updated utility, transportation, and park master plans.		Apr 01, 2015	Dec 31, 2019	Progress 100%	Completed
Sale of Parcel C, D, E at the rear of 2809/2811, 2813 and 2817 Murray Street  The City has surplus lands that are no longer needed to provide road access at the rear of Murray Street. These lands are of value to the business north of these City lands to expand their business footprint.		Jul 01, 2019	Jul 31, 2019	Progress 100%	Completed
Review Works Yard Materials/Supplies Tracking and Storage  Identify and recommend measures to implement a supply chain management system.	3	Jul 01, 2019	Jun 30, 2022	Progress 73%	Some Disruption
Pay Parking Exploration  Look at introducing pay parking at City parking lots.	3	Ongoing	Ongoing		Status Pending

## Strategic Priority 4 Economic Prosperity

## >> Objective & Action 4.4

## Create an attractive and vibrant community through events, arts, and culture.

- Encourage and promote community opportunities for the public to experience arts, culture, and heritage activities.
- Encourage and promote community events.

Description	Priority	Start Date	End Date	Progress	Status
Review of Commercial use of Parks / Community Spaces  Review options to facilitate the increasing requests to use parks and city facilities for commercial activities.	3	May 01, 2019	Aug 31, 2020	Progress 100%	Completed
Creation of a Public Art Master Plan  Create an art in public places guiding document including guidance on themes, locations and types of art and linking neighbourhoods through art.		Dec 01, 2018	Mar 31, 2020	Progress 100%	Completed
Murals on Private Property  Activate commercial areas through art by establishing a program to create murals on private properties.		Nov 01, 2018	Mar 31, 2021	Progress 100%	Completed
Cultural Mapping  To create a cultural map of Port Moody. Discussions are underway to look at the possibility of partnering with Coquitlam and Port Coquitlam to undertake this project as a Tri-Cities project and complete a cultural map of the Tri-Cities.	2	Jan 01, 2022	Mar 31, 2023	Progress 0%	On Track
Subsidized Art Maker Space Options  Consider potential locations for a subsidized art maker space.	3	Ongoing	Ongoing		On Track

Description	Priority	Start Date	End Date	Progress	Status
Local Artist Gallery Display Program  Provide opportunities for local artists to display their work in civic facilities.	3	Apr 01, 2018	Jun 30, 2022	Progress 98%	Some Disruption
Community Event Improvements  To further improve the community event application review process and explore other ways to support events in the community.	2	Mar 01, 2021	Jun 30, 2022	Progress 35%	Some Disruption
Mural Contest Options  Explore the development of a mural contest and report back on options.	3	Dec 01, 2021	Jun 30, 2022	Progress 15%	Some Disruption
Museum Relocation Review  Provide the previous report prepared on the museum relocation options and the costs to engage a consultant to revisit the relocation options for the museum.	3	Ongoing	Ongoing		Some Disruption

#### >> Objective & Action 5.1

Ensure future community growth is carefully considered and strategically managed consistent with the targets approved in our Official Community Plan.

- Develop tools to help us plan and prepare for the future.
- Review proposed development projects and updated population projections on a regular basis.
- Look for creative ways to enable diverse housing forms and heritage revitalization.
- Review the Official Community Plan regularly to ensure it aligns with the community vision.

Description	Priority	Start Date	End Date	Progress	Status
Coronation Park Financing Strategy Framework		Mar 01, 2019	Jun 30, 2021	Progress 100%	Completed
A Financing Strategy Framework which outlines how the City will work with re-development applicants to develop and establish effective and fair financing mechanisms for the neighbourhood municipal infrastructure supporting the re-development.					

Description	Priority	Start Date	End Date	Progress	Status
Moody Centre TOD revitalization plan  Develop land use policies and promote economic revitalization to promote the evolution and revitalization of the Moody Centre TOD Area.	1	Jul 02, 2018	Dec 31, 2021	Progress 100%	Completed
Development Horizon Updates and Growth Impact Workshop  This project will collate and forecast growth related impacts from anticipated new development. This is a Council identified project.		Sep 01, 2018	Jun 30, 2020	Progress 100%	Completed
Update IOCO Lands OCP Policies  This City-initated OCP amendment would limit development potential of the IOCO lands to current zoning bylaw allowances. The amendment is related to the removal of the road reservation through Bert Flinn Park.	3	Nov 27, 2018	Mar 31, 2022	Progress 100%	Completed
Expedited Review of SF Land Use Contract Areas  Council has concerns that some existing land use contracts for single-family areas allow for development of homes larger than would be allowed under RS1. As a result, Council has requested an expedited review of the single-family Land Use Contract areas.	1	Nov 01, 2020	Jun 30, 2022	Progress 100%	Completed
Fast Track Development Policy  Develop a fast-track policy outline for Council consideration that considers creation of employment spaces, affordable housing, and mass timber projects.	3	Aug 01, 2021	Mar 31, 2022	Progress 100%	Completed
City Lands Strategy Phase 1  Conduct analysis to provide further refinement on ideas and strategies for the potential redevelopment of priority lands as identified by Council. Phase 1 includes a Council workshop to confirm priorities for further exploration.	1	Dec 09, 2019	Jun 30, 2023	Progress 25%	Major Disruption
OCP Update Process  An updated Official Community Plan that reflects past achievements and new master plans and includes updated community goals and directions to guide future growth. In 2021 Q4, the project scope was changed - staff are adjusting the project timelines and outcomes.	1	Sep 01, 2019	Mar 31, 2023	Progress 73%	On Track

Description	Priority	Start Date	End Date	Progress	Status
Growth Impact Model  A planning framework to quantify potential changes and increases in City services demand as the population changes over the next 30 years and to estimate the impacts on resource requirements – staffing, facilities, equipment, information, and operating budgets.	1	Dec 01, 2021	Sep 30, 2022	Progress 75%	On Track
Small Lot Program and Laneway Program Updates  Implement recommendation to improve the small lot and laneway housing program (infill development) and draft Bylaw Amendments as required. This new description combines two projects: "Explore laneway housing bylaw updates" and "Small Lot Program Implementation Improvements".	2	Jan 01, 2018	Jun 30, 2022	Progress 88%	Some Disruption
Cumulative Development Traffic Model  A computer model to better understand the effects on Port Moody traffic of potential land developments within the City. The model will consider various growth scenarios, and enable creation of metrics / targets for key roadways crossing the City Centre.	1	Dec 01, 2021	Jun 30, 2022	Progress 62%	Some Disruption
Downtown Development Priorities Policy  Create a downtown development priorities policy where the priorities correspond to development forms priorities identified by Council for inclusion in the draft Port Moody 2050, Official Community Plan update.	3	Jul 01, 2022	Jun 30, 2023	Progress 0%	Status Pending
Higher Density Standards Policy Update  To update the existing Prioritizing Higher Density Development Policy to include additional criteria related to demonstrating exceptional value toward community values for OCP amendment applications.	3	Jul 01, 2022	Jun 30, 2023	Progress 0%	Status Pending
Maximum Density Standards  To establish maximum density standards corresponding to development forms anticipated in the updated Official Community Plan. These standards will form the basis for developing a future tiered approach to density that links potential bonus density incentives to achieving desired community amenities.	3	Jul 01, 2022	Jun 30, 2023	Progress 0%	Status Pending

Description	Priority	Start Date	End Date	Progress	Status
Interim Streamlining Applications Policy	2	Jul 01, 2022	Nov 30, 2022	Progress 0%	Status Pending
To develop an interim corporate policy for streamlining development applications for Council identified priority areas: affordable housing, employment spaces, and reduced embodied carbon emissions. The interim policy will provide temporary guidance until a more thorough long-term policy can be developed based on the results of various inprogress projects relating to development strategies, policies, and reviews.					

>> Objective & Action 5.2

Provide people with a variety of options to move through and around Port Moody safely and efficiently.

- Improve connections between neighbourhoods.
- Reduce the impacts of through-traffic.
- Plan for the impact of emerging transportation technologies.

Description	Priority	Start Date	End Date	Progress	Status
Bus Stop Accessibility Improvements		Jan 01, 2019	Sep 30, 2020	Progress 100%	Completed
Install bus stop pads and other improvements to create accessible bus stop at priority locations throughout Port Moody. This project is part of the City's 2017 Master Transportation Plan (MTP). Implementation of Short Term Projects in this plan will help make progress towards the 2017 MTP goals and targets including increasing the percentage of sustainable transportation mode trips, reducing average vehicle travel distance, and improving transportation related safety.					

Description	Priority	Start Date	End Date	Progress	Status
Murray Street Upgrades  Improve Murray Street around Rocky Point Park for all transportation modes including new traffic signals at Moody/Murray intersection, pedestrian crossings, extension of the Murray Street bike path to Moody Street and the Moody Street Overpass. This project has been identified as a Short Term Project in our Master Transportation Plan (MTP) and will help make progress towards the 2017 MTP goals and targets including increasing the percentage of sustainable transportation mode trips, reducing average vehicle travel distance, and improving transportation related safety.		Apr 01, 2018	Sep 30, 2020	Progress 100%	Completed
Moody Centre Station Accessible Ramp  Construct accessible ramp to improve connectivity between Moody Street Overpass and Moody Centre SkyTrain Station. Project replaces existing aging stairs with new stairs and accessible ramp (multi-use path). The ramp will provide a safer experience for cyclists and accessible users to and from Rocky Point Park and Skytrain. This project has been identified as a Short Term Project in our Master Transportation Plan (MTP) and will help make progress towards the 2017 MTP goals and targets including increasing the percentage of sustainable transportation mode trips, reducing average vehicle travel distance, and improving transportation related safety.		Jan 01, 2019	Oct 31, 2019	Progress 100%	Completed
Glenayre / Glencoe Crosswalk Improvements  Install curb extensions and pedestrian activated flashing yellow lights at the crosswalk at Glenayre and Glencoe. Consider interim and permanent options based on design requirements and budget. This project has been identified as a Short Term Project in our Master Transportation Plan (MTP) and will improving pedestrian and transportation related safety.		Apr 01, 2019	Dec 31, 2019	Progress 100%	Completed
SkyTrain Station Assessment Phase 1  Assess viability and financial feasibility of a third SkyTrain Station west of Moody Centre Station.	2	Jun 01, 2021	Sep 30, 2021	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
Pedestrian Activated Signals Acceleration  Update the Master Transportation Plan to accelerate high priority pedestrian activated signal improvements at Elgin/Clarke, Queens/St. Johns, and Clarke/Seaview. Construct Elgin/Clarke signal in 2020.	2	Jan 25, 2020	Dec 31, 2021	Progress 100%	Completed
Moray Street Traffic Calming Study and Design  Complete traffic calming study and design including neighbourhood consultation and implement pilot traffic calming project.	2	Jun 01, 2021	Mar 31, 2022	Progress 100%	Completed
Spring Street traffic pattern change pilot  Introducing traffic calming measures on Spring Street to improve pedestrian, cyclist, and driver safety. These traffic calming measures support the City's Official Community Plan (OCP) and are in response to concerns raised by residents. This is a pilot project and the temporary measures will be monitored for effectiveness through to Spring 2022.	2	Apr 01, 2021	Aug 31, 2021	Progress 100%	Completed
<b>Explore autonomous vehicle provisions in the MTP</b> Incorporate the exploration of autonomous vehicle provisions in the MTP update project.	3	Jul 01, 2021	Dec 31, 2021	Progress 100%	Completed
Truck Route and Restrictions - Amendment to Bylaw	3	Sep 01, 2021	Dec 31, 2022	Progress 100%	Completed
Transit Stop Furniture  Procure new bus shelters and consider adding benches through a new street furniture advertising agreement. The transit stop furniture will provide new and upgraded infrastructure which may include shelters, waste receptacles, bike racks, and benches will make the experience more comfortable for transit users. This project has been identified as a Short Term Project in our Master Transportation Plan (MTP) and will help make progress towards the 2017 MTP goals and targets including increasing the percentage of sustainable transportation mode trips, reducing average vehicle travel distance, and improving transportation related safety.	3	Apr 01, 2019	Dec 31, 2022	Progress 80%	On Track

Description	Priority	Start Date	End Date	Progress	Status
St Johns Redesign Project Phase 1 + 2  Develop design for improved St. Johns Street streetscape including multiuse path from Albert to Moody and reallocation of HOV lane for sustainable transportation use. This project, identified as a Medium Term Project in our Master Transportation Plan (MTP), is to transform the street into a multi-modal corridor providing improved cycling and pedestrian facilities. It will help make progress towards the 2017 MTP goals and targets including increasing the percentage of sustainable transportation mode trips, reducing average vehicle travel distance, and improving transportation related safety.	2	Jul 01, 2019	Mar 31, 2023	Progress 57%	On Track
Bike Route Review  Engage a consultant to review a short list of existing bike routes to recommend potential vehicle/bike separation measures, priorities, and cost estimates. Upon completion, report back to Council to request funding to implement the higher priority bike route improvements.	2	Mar 01, 2021	Apr 30, 2022	Progress 91%	On Track
Suter Brook Village Traffic Improvement Pilot  Implement and monitor a trial traffic pattern change to one-way travel on Brew Street from Morrissey Road to Capilano Road.	3	May 01, 2019	Dec 31, 2022	Progress 60%	Some Disruption
Resident Parking Only - 2123 and 2125 Clarke Street  Establish resident only parking for residents of 2123 and 2125 Clarke  Street.	3	Ongoing	Ongoing		Some Disruption
David Avenue HMV to Turner Crt Drive Traffic Study	3	Ongoing	Ongoing		Status Pending

## >> Objective & Action 5.3

## Ensure City assets are optimized, maintained, and funded for current and future needs.

- Be stewards of City lands to optimize benefits to community well-being.
- Make progress towards the improvement and sustainability of City facilities to meet emerging needs.
- Ensure resiliency of City infrastructure and assets.

Description	Priority	Start Date	End Date	Progress	Status
Rec Complex - Food and Beverage  New RFP process to establish a food and beverage service in the Recreation Complex.		Jun 01, 2019	Jun 30, 2020	Progress 100%	Completed
Moody Centre Drainage Study  Complete and implement Moody Centre Drainage Study to identify deficiencies in drainage infrastructure in Moody Centre. This will provide direction to City and developer infrastructure improvement plans.		Jan 01, 2018	Sep 30, 2019	Progress 100%	Completed
Review Utility and Other Asset Inspection and Monitoring Programs and Develop Improvement Plan  Improved the data collection, monitoring, and reporting for City utility and other infrastructure assets.	2	Jul 01, 2019	Dec 31, 2021	Progress 100%	Completed
Inlet Field Funding Options  In the event that the City is unsuccessful in its application to the ICIP-CCR program, staff will explore alternative options for funding to replace the \$4.5M requested in the grant funding application.	1	Mar 01, 2021	Mar 31, 2022	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
Update Asset Management Investment Plan (AMIP)  Update to the existing plan model using new information from ongoing capital renewal, recent condition assessments, studies, and master plans. This will result in revised average annual target investment (AATI), the total summation of the replacement value of city assets divided by the service life of all assets.	2	Jul 01, 2022	Dec 31, 2022	Progress 0%	Major Disruption
Update Subdivision and Development Servicing Bylaw  Update the bylaw and supporting documents for accessibility, climate change, future technologies, and other current needs.	3	Jan 01, 2020	Jun 30, 2022	Progress 30%	Major Disruption
Water Metering Expansion Study  Develop a comprehensive program for the City's approach to water meter infrastructure which recommendations to inform policy around city-wide water metering and equitable billing, accurate measurement of water consumption, asset management and water conservation.	3	Mar 01, 2022	Sep 30, 2022	Progress 0%	Some Disruption

>> Objective & Action 5.4

# Bring people together by activating public spaces.

- Create engaging public spaces by incorporating or highlighting arts and culture, innovative urban design, events, recreation, natural assets.
- Engage Port Moody's creative community in beautifying the city.

Description	Priority	Start Date	End Date	Progress	Status
Staff Artist Program - Normalize art in all aspects of city business  Work with staff across the organization to educate and assist in how art can be facilitated or incorporated into every aspect of the work we do.		Sep 01, 2018	Jun 30, 2020	Progress 100%	Completed
Holiday Lighting  Enhance the City's holiday lighting program.		Jan 01, 2019	Feb 29, 2020	Progress 100%	Completed

Description	Priority	Start Date	End Date	Progress	Status
Queen Street Plaza Placemaking - Design Phase  Develop a design to beautify and activate the plaza by creating a space for residents and visitors to gather and connect, encourage pedestrian traffic to the plaza and support surrounding businesses.	3	Jul 01, 2019	Dec 31, 2022	Progress 45%	On Track

**Report Legend** 





# Priority