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Agenda

1. Projects Completed since last Quarterly Update
2. Priority 1 Projects - Progress and Highlights
3. Project Proposal Update
4. Next Steps

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Completed Projects this Quarter

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Completed Projects since last quarterly update

1. Expedited Review of SF Land Use Contract Areas
2. Online Public-Facing Development Reporting System
3. Affordable Housing Reserve Fund Terms of Reference
4. Moray Street Traffic Calming Study and Design
5. Sustainability Report Card Update
6. Accessibility Guidelines for Laneway Homes
7. Child Care Needs Assessment and Actions Plan
8. Update IOCO Lands OCP Policies
9. Emergency Operations Staff Planning Phase 1
10. Truck Route and Restrictions - Amendment to Bylaw
11. Review and Define Engineering and Operations Work Process, Levels of Service, and Progress tracking Phase 1
12. Review and Improve Operations Work Order Management Process
13. Inlet Field Funding Options




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Priority Level 1 Projects – Progress and Highlights

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Priority Level 1 Project Update

Truth and Reconciliation Understanding 50% 
and Engagement Phase 1

Status:  On Track

End Date: 2022 Q2

Progress	<ul style="list-style-type: none"> • Intergovernmental contacts are being established. • Held visioning session with Council and follow-up workshop with ELT (Jan 2022). • Some delays on part of consulting team. • Report to Council planned for May 2022 (consulting report/delegation workshop)
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Priority Level 1 Project Update

Customer Service Enhancements

40% 

Status:  On Track

End Date: 2022 Q4

Progress

- Initial gap analysis completed.
- Customer Service Process Coordinator hired to support project.
- Refining scope of next phase of project.

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Priority Level 1 Project Update

Internal Digital Collaboration Platform

65% 

Status:  On Track

End Date: 2023 Q2

Progress

- Council approved additional capital funding for Office 365.
- Staff are shortlisting partners to continue work.

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Priority Level 1 Project Update

Rocky Point Park Master Plan Update

10%

Status: On Track

End Date: 2023 Q3

Progress

- Consultant team has been hired (same team for Rocky Point Park and Old Orchard Park Master Plans as the two projects have been integrated).
- The team is led by Hapa Collaborative and includes Modus (public and stakeholder engagement), Envirowest (environmental), KWL (civil and sea level rise) and Diamond Head Consulting (arborist).
- Project kick-off meeting held on March 21, site visit held on March 30, and engagement focused meeting + stakeholder mapping workshop held on March 31.



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Priority Level 1 Project Update

Parkland Acquisition Strategy

10%

Status: On Track

End Date: 2023 Q2

Progress

- Consultant team has been hired (same team for the Parkland Acquisition Strategy, Downtown Park Capacity Assessment and Management Plan, and Rocky Point Park Development Impact Assessment as these projects have been integrated).
- The team is led by Lees & Associates (landscape architecture and planning), partnering with Rollo & Associates (land economist).
- Project kick-off meeting held. Consultants are reviewing background materials and available GIS data.

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Priority Level 1 Project Update

Downtown Park Capacity Assessment and Management Plan

10%



Status: ● On Track

End Date: 2022 Q3

Progress

- Consultant team has been hired (same team for the Parkland Acquisition Strategy, Downtown Park Capacity Assessment and Management Plan, and Rocky Point Park Development Impact Assessment as these projects have been integrated).
- The team is led by Lees & Associates (landscape architecture and planning), partnering with Rollo & Associates (land economist).
- Project kick-off meeting held. Consultants are reviewing background materials and available GIS data.

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Priority Level 1 Project Update

Rocky Point Park Development Impact Assessment

10%



Status: ● On Track

End Date: 2022 Q3

Progress

- Consultant team has been hired (same team for the Parkland Acquisition Strategy, Downtown Park Capacity Assessment and Management Plan, and Rocky Point Park Development Impact Assessment as these projects have been integrated).
- The team is led by Lees & Associates (landscape architecture and planning), partnering with Rollo & Associates (land economist).
- Project kick-off meeting held. Consultants are reviewing background materials and available GIS data.

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Priority Level 1 Project Update

Climate Ready Homes and Buildings Plan

76% 

Status:  On Track

End Date: 2022 Q3

Progress

- Integral nearing completion of GHG tool.
- Completed staff workshop on Feb 25, 2022, refined draft policy action list.
- Hydro funding extended and confirmed.
- Integral working on modelling policy actions.
- Planning for second staff workshop to outline implementation details.

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Priority Level 1 Project Update

Master Transportation Plan Update

29% 

Status:  On Track

End Date: 2023 Q2

Progress

- Existing Conditions Report completed.
- Project has been launched publicly.
- Engagement materials (website, survey) completed and launched.

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Priority Level 1 Project Update

Transportation Assessment for New Developments

29% 

Status:  On Track

End Date: 2022 Q2

Progress

- Consultant working on draft approaches and preparing materials for update to Transportation Committee at its April meeting.

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Priority Level 1 Project Update

Climate Resilient Landscaping on Public Lands

80% 

Status:  On Track

End Date: 2022 Q2

Progress

- The final Landscape Standards have been received by the City. Staff are presenting to the Parks and Recreation Commission and Environmental Protection Committee in April.
- Horticulture staff are scheduled to collect data on existing garden beds and determine climate resiliency.

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Priority Level 1 Project Update

Tri-Cities Climate Mobility Strategy

5% 

Status:  On Track

End Date: 2023 Q4

Progress

- Initiated Tri-Cities working group to coordinate on a Tri-Cities climate ready mobility strategy. Finalizing scope of work.
- Successful Hydro funding application.

Priority Level 1 Project Update

Coastal Flood Management Strategy

5% 

Status:  On Track

End Date: 2024 Q4

Progress

- Scope definition underway.
- Reaching out to stakeholders to identify opportunities for collaboration.

Priority Level 1 Project Update

Extreme Weather Response

16% 

Status:  On Track

End Date: 2022 Q4

Progress

- Contract signed. Work has started on Phase 1 and partially on Phase 2.
- Hazards, demographic variables, and lifelines finalized.
- Workshop dates have been set.

Priority Level 1 Project Update

Low Carbon Resilience Policy

5% 

Status:  On Track

End Date: 2022 Q3

Progress

- Staff are further refining project scope.
- Presentation material for pilot to begin in April.
- Planning is assessing synergy with Facility climate audits.

Priority Level 1 Project Update

Policy for Family-Friendly Units

65% 

Status:  Some Disruption

End Date: 2022 Q2

Progress

- Consultant has completed review of recent projects in surrounding municipalities (including Port Moody) in terms of the distribution of units by number of bedrooms to understand what is currently being achieved.
- Draft Family Friendly Policy being presented to Council on April 19, 2022.

Priority Level 1 Project Update

Market Rental and Inclusionary Zoning Policy

75% 

Status:  Some Disruption

End Date: 2022 Q2

Progress

- Consultant and staff have completed the analysis which includes additional scenarios. A Council workshop to discuss these results took place on Nov 9. Council direction was given to increase the % of affordable housing units to 15%. Consultant has undertaken additional analysis using this increased target.
- Draft Inclusionary Zoning Policy being presented to Council on April 19, 2022.

Priority Level 1 Project Update

Housing Action Plan

20% 

Status:  On Track

End Date: 2022 Q4

Progress

- Background research review underway by consultant.
- Regular project check in meetings established.
- Two staff working group meetings have been held.
- Stakeholder Focus Group discussions held on March 29 and 30, 2022.

Priority Level 1 Project Update

Shoreline House Post Project

12% 

Status:  Some Disruption

End Date: 2023 Q4

Progress

- Archaeology permits are expected to be issued in the next few weeks and then archaeology and geotechnical work will begin. Design work is continuing.
- Work on site 5 (Pigeon Cove) and possibly site 4 (Old Mill) is expected to be impacted by the short work windows available for these sites, as they are immediately adjacent to the shoreline. It is expected that the timing will require that these two House Posts be installed in 2024.

Priority Level 1 Project Update

Economic Development Master Plan

90% 

Status:  On Track

End Date: 2022 Q2

Progress

- First draft went to Economic Development Committee April 6, 2022.
- Presentation to Council scheduled for early 2022 Q2.

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Priority Level 1 Project Update

City Lands Strategy Phase 1

25% 

Status:  Major Disruption

End Date: 2023 Q2

Progress

- The project is pending further direction.

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Priority Level 1 Project Update

OCP Update Process

67% 

Status:  On Track

End Date: 2023 Q1

Progress

- Staff presenting Draft OCP Survey #3 later this evening for endorsement.

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Priority Level 1 Project Update

Growth Impact Model

30% 

Status:  On Track

End Date: 2022 Q3

Progress

- Staff interview stage was completed in March 2022
- Staff provided additional background documents to aid consultant investigations.
- Draft report for staff review is anticipated in April 2022.

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Priority Level 1 Project Update

Cumulative Development Traffic Model 13% 

Status:  On Track

End Date: 2022 Q2

Progress

- Received initial research report. City staff and consultant continue to meet to discuss overall approach.
- Consultant research has identified potential for software package requirements that may exceed current resources allocation.

Priority Level 1 Projects ⁽²⁶⁾

New projects recommended to be designated as Priority Level 2 or 3 due to capacity and resource constraints.

- Truth and Reconciliation Understanding and Engagement P1
- Customer Service Enhancements
- Internal Digital Collaboration Platform
- Parkland Acquisition Strategy
- Downtown Park Capacity Assessment and Management Plan
- Rocky Point Park Development Impact Assessment
- Rocky Point Park Master Plan Update
- Climate Ready Buildings Plan
- Master Transportation Plan Update
- Tri-Cities Climate Mobility Strategy
- Transportation Assessment for New Developments
- Coastal Flood Management Strategy
- Extreme Weather Response Plan
- Low Carbon Resilience Policy
- Climate Resilient Landscaping
- Trail Network Plan
- Inlet Sports Field Redevelopment Phase 2 (Construction)
- Housing Action Plan
- Market Rental Policy and Inclusionary Zoning Policy
- Policy for Family Friendly Units
- Shoreline House Post
- Economic Development Master Plan
- Growth Impact Model
- Cumulative Development Traffic Model
- OCP Update Process
- City Lands Strategy Phase 1

Priority Level 2 Projects (19)

- Explore development application surcharges
- Corporate Learning Strategy
- Onboarding Improvements
- Natural Asset Management Strategy
- Urban Forest Management Strategy
- Tree Protection Bylaw Update
- Spill Procedure Program and Guidelines
- Old Orchard Park Master Plan
- Tennis and Pickleball Strategy
- Community Health Assessment Phase 1
- Seniors Centre Feasibility Study
- Innovation space hub opportunities
- Cultural Mapping
- Community Event Improvements
- Bike Route Review
- Update Asset Management Investment Plan (AMIP)
- Small Lot Program and Laneway Program Updates
- St Johns Redesign Project Phase 1+2
- Moray Street Traffic Calming Study and Design

Priority Level 3 Projects (36)

- Enhance Employee Engagement Phase 2
- Applicant Tracking System
- Upgrade eDocs Phase 1
- City archives space review
- Outdoor Learning Program
- Riparian Variance Policy
- Park signage review
- Repository of local environmental experts for developers
- Mural Contest Options
- Review Works Yard Materials/Supplies Tracking and Storage
- Local Artist Gallery Display Program
- Wayfinding Strategy
- Clarke Street Revitalization Phase 1
- Pay Parking Exploration
- Subsidized Art Maker Space Options
- Support the development of a Digital Creative Business District
- Museum relocation review
- Hotel attraction options
- Disaster Response Plan
- Living Wage Policy Report
- Facility Safety Improvement
- Physical Literacy Program
- Explore accessible swimming pool options
- Promote Social Connectedness
- Marine fire response/emergency response watercraft
- Columbarium Memorial Study
- Community kitchen
- Revisit accessibility audit and action implementation
- Water Metering Expansion Study
- Queen Street Plaza Placemaking
- Suter Brook Village Traffic Improvement Pilot
- Transit Stop Furniture
- Update Subdivision and Development Servicing Bylaw
- Fast Track Development Policy
- "David Avenue HMV to Turner Crt Drive Traffic Study"
- Resident Parking Only - 2123 and 2125 Clarke Street



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Project Approvals

THAT the **Third SkyTrain Station Assessment – Phase 2** project proposal be approved and that the project be designated as **Priority Level 2** in the Council Strategic Plan;

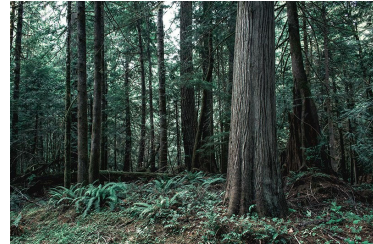
AND THAT the Third Skytrain Station Assessment – Phase 2 project budget request be **referred to the Finance Committee** to identify a funding source.



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Project Approvals

THAT the **Tree Protection Bylaw** project be designated as Priority Level 2 in the Council Strategic Plan



THAT the **Industrial Land Strategy** project proposal be approved and the project be designated as Priority Level 2 in the Council Strategic Plan;

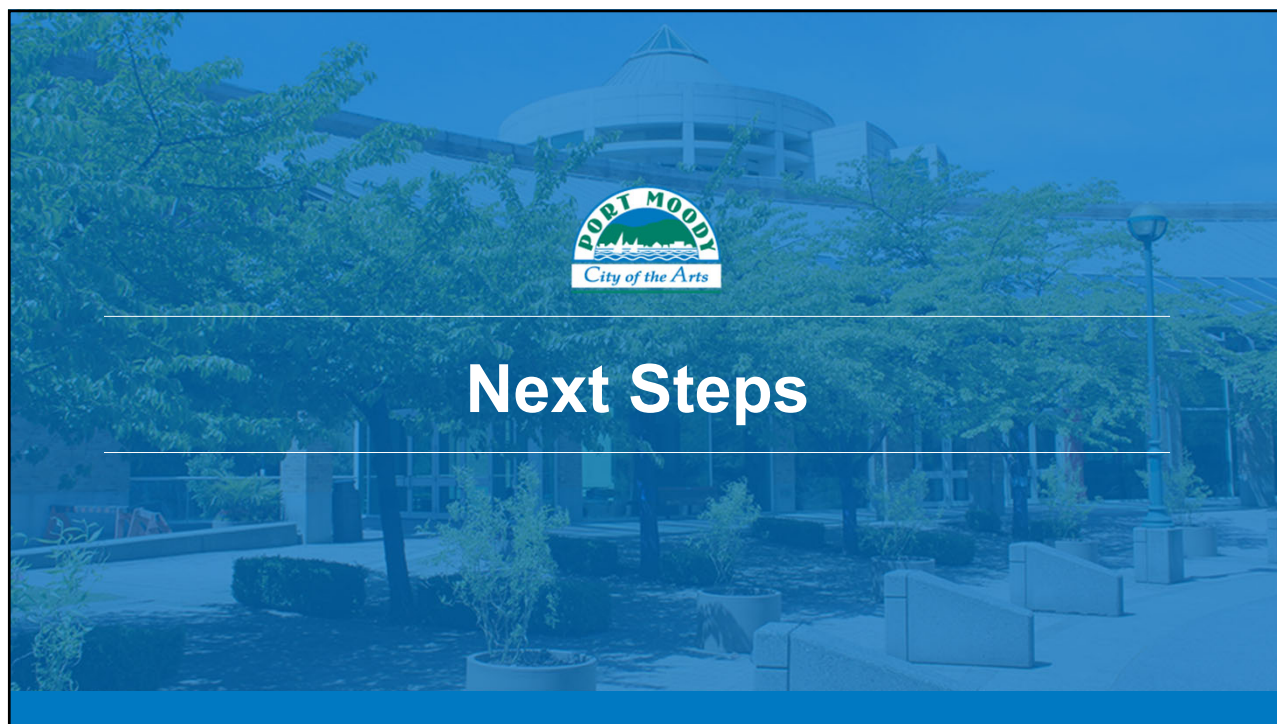


Project Proposals

New projects recommended to be designated as Priority Level 2 or 3 due to capacity and resource constraints.

Additional Council Requested Project Proposals:

1. Kyle Centre Repair
2. Kyle Centre Campus Redevelopment – Phase 1
3. Maximum Density Standards Policy
4. Higher Density Standards Policy Update
5. Construction Best Practices Policy
6. Dewdney Trunk Road Name Change
7. Demolition Ban Options
8. Embodied Carbon in New Construction Research and Options
9. Interim Streamlining Applications Policy
10. Downtown Redevelopment Priorities Policy - *proposal pending completion of Draft OCP*



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Next Steps

New Project Proposals – May 2022

- Kyle Centre Repair
- Kyle Centre Campus Redevelopment – Phase 1
- Maximum Density Standards Policy
- Higher Density Standards Policy Update
- Construction Best Practices Policy
- Dewdney Trunk Road Name Change
- Demolition Ban Options
- Embodied Carbon in New Construction Research and Options
- Interim Streamlining Applications Policy

Next Quarterly Update – July 2022



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