Council Strategic Priorities April 14, 2021

Exceptional Service	Priority
Digital Democracy	1
Development Review Process Improvements	1
Truth and Reconciliation Understanding and Engagement	1
Online public-facing development reporting system	1
Customer Service Enhancements	1
Roll Out Office 365	1
Explore development application surcharges	2
Corporate Learning Strategy	2
Onboarding Improvements	2
PL2>PL3 Enhance Employee Engagement Phase 2	2
Explore options for anti bias and anti-racism training	3
Review/Define E+O Work Process, Levels of Service, and Pr	3
Improve Annual 5 year financial plan consultation	3
Improve Operations Work Order Management Process	3
Implement Employment Program Partnerships	3
Conduct a City archives space review	3
Upgrade eDocs phase 1	3

Environmental Leadership	Prior
Rocky Point Park Master Plan Update	1
Inlet Sports Field Redevelopment	1
Develop Parkland Acquisition Strategy	1
Implement Phase 1 Climate Action Plan priorities	1
Develop Natural Asset Management Strategy	2
Urban Forest Management Strategy	2
Sustainability Report Card Update	2
Develop Spill Procedure Program and Guidelines	2
Single Use Item Bylaw	2
Manual for Trail Construction/Maintenance Standards	3
Outdoor Learning Program	3
Consider Expanding Red Bin Program For Dog Waste	3
Conduct a park signage review	3
Repository of local environmental experts for developers	3
Unify Bert Flinn Park	3
Update Tree Protection Bylaw	3
Cigarette Butt Litter Reduction Initiative	3
Explore large-scale food production plot	3
Develop a Communication Plan to Promote City Parks	3
Open Data (solid waste and other areas)	3
NEW Old Orchard Park Master Plan	TBD
NEW Mass Timber Research and Options	TBD

Healthy City	Priority
Develop Market Rental Policy and Inclusionary Zoning Policy	1
Policy for Family Friendly Units	1
Affordable Housing Reserve Fund Terms of Reference	1
Shoreline House Post	1
Tri-Cities Food Security Assessment and Action Plan	1
Westhill Childcare Grant Implementation	1
Water Distribution System Emergency Plan Update	1
Explore food production/community gardens on City land	2
Community Health Assessment	2
Accessibility Guidelines for Laneway Homes	2
Seniors Centre Feasibility Study	2
Senior recreation centre options	N/A
PL2>PL3 Disaster Response Plan	2
PL2>PL3 Columbarium Memorial Study	2
Emergency Operations Staff Planning	3
Create a community kitchen	3
Implement an Age-Friendly Assessment and Action Plan	3
Living Wage Policy	3
Facility Safety Improvement	3
Marine fire response/emergency response watercraft	3
Physical Literacy Program	3
Revisit accessibility audit and action implementation	3
Explore accessible swimming pool options	3
Promote Social Connectedness	3

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Economic Prosperity	Priority
Economic Development Master Plan	1
Provincial Support for Innovation Precinct	1
Attract Post-Secondary Institutions	1
Innovation space hub opportunities	2
Cultural Mapping	2
Community Event Improvements	2
Home Based Business Bylaw Updates	2
PL2>PL3 Hotel attraction options	2
PL2>PL3 Incentivize/Fast Track Development Applications Creating	E 2
Pay Parking Exploration	3
Explore the development of a mural contest	3
Review of Commercial use of Parks /Community Spaces	3
Explore a subsidized art maker space	3
Support the development of a Digital Creative Business District	3
Conduct a museum relocation review	3
Review Works Yard Materials/Supplies Tracking and Storage	3
Support the Artist Symposium	3

Community Evolution	Priorit
Moody Centre TOD revitalization plan	1
Direction on City Lands Strategy	1
OCP Update Process	1
Inlet Field Funding Options	1
Expedited Review of SF Land Use Contract Areas	1
Bike Route Review	2
Update Asset Management Investment Plan (AMIP)	2
Small Lot Program and Laneway Program Updates	2
St Johns Redesign Project	2
Conduct pilot project for Spring Street traffic pattern change	2
Improve Asset Inspection and Monitoring Programs	2
Assess a third Sky Train station option	2
Scope Study Trail Master Plan / Trail Management Program	2
Accelerate pedestrian-activated signal improvements	2
Intersection of Forest Park Way and Turner Creek Drive	3
2018-2022 Water Rates	3
Queen Street Plaza Placemaking	3
Wayfinding Strategy	3
Trial Traffic Pattern Implementation (Brew Street)	3
Update IOCO Lands OCP Policies	3
Petition - Resident Parking Only - 2123 and 2125 Clarke Stree	3
Transit Stop Furniture	3
Explore autonomous vehicle provisions in the MTP	3
Update Subdivision and Development Servicing Bylaw	3
Truck Route and Restrictions - Amendment to Bylaw	3
NEW Moray Street Traffic Calming Study and Design	TBD

LEGEND Dark Shade Priority Level 1, "Council's Must Do's" Light Shade Priority Level 2, "High Priority" Priority Level 3, "As Resources Allow" White Shade Funding requested at Mar 2 Finance Committee mtg **Bold Font** Double Red Line Above the line - Council's highest strategic priorities Red Text Request to move prirority levels for a project Priority Level 1 PL1 PL2 Priority Level 2 PL3 Priority Level 3